

AGREEMENT

The Regents of the
University of Michigan

&

University of Michigan
Lecturers' Employee Organization

September 1, 2010—April 20, 2013



2011

JANUARY							FEBRUARY							MARCH							
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2014

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PREAMBLE

Section A.

This Agreement is entered into on this day, September 8, 2010, by the Regents of The University of Michigan, hereinafter referred to as “the Employer,” and the Lecturers’ Employee Organization, American Federation of Teachers Michigan/ AFT Local 6244, AFL-CIO, hereinafter referred to as “the Union,” for the period beginning September 1, 2010 and ending April 20, 2013.

Section B.

The purpose of the Agreement is to establish the terms and conditions of employment for the Employees covered. It is the intent and purpose of the parties that this Agreement provide for harmonious and constructive employment relations between Employer and valued Employees. The parties recognize that good faith collective bargaining is a means of achieving this purpose and that such collaboration will contribute to the instructional interests of The University of Michigan.

Section C.

It is expressly understood and agreed by the parties that this Preamble does not establish any rights for any party, is not subject to the grievance or arbitration procedures of the Agreement, and may not be relied on in support of a grievance or other action.

ARTICLE I
RECOGNITION

Pursuant to and in conformity with the certification issued by the Michigan Employment Relations Commission on May 3, 2003, in Case No. R02L-170, the University recognizes the Union as the sole and exclusive representative for the purposes of collective bargaining in respect to wages, hours, and all other conditions of employment for all Employees in the following described bargaining unit:

Included:

All non-tenure-track instructional staff.

Excluded:

1. Persons given courtesy appointments (0% effort) who receive no compensation;
2. All individuals who hold a tenured or tenure-track appointment at The University of Michigan and who are also appointed in a non-tenure-track instructional title;
3. Clinical and adjunct clinical instructional staff of all ranks;
4. Supervisors, confidential employees, temporary and casual employees appointed in a Visiting I instructional title (as defined in SPG 201.34-1 as, “Individuals whose employment responsibilities lie with another institution of higher education as visiting professors, associate professors, assistant professors, instructors, or lecturers in order to supplement the instructional program”), and all other employees.

**ARTICLE II
NON-DISCRIMINATION**

Section A.

Discrimination against any Employee shall be prohibited by the Employer and will not be tolerated.

The Employer will take proactive measures to ensure that Employees are treated without discrimination because of age, race, color, ethnicity, national origin, citizenship status (subject to compliance with federal and state law), sex (including gender identity and gender expression), religion, disability, height, weight, marital status, ancestry, political persuasion or affiliation, sexual orientation, HIV status, pregnancy, familial status or special disabled veteran or Vietnam-era veteran status. Discriminatory harassment is a form of discrimination.

The Employer shall adhere to the policies adopted by the Board of Regents and to applicable federal and state laws and regulations, including but not limited to the Michigan Elliot-Larsen Civil Rights Act of 1976 and the Michigan Persons with Disabilities Civil Rights Act.

Section B.

Sexual harassment of any Employee shall be prohibited by the Employer and will not be tolerated.

Sexual harassment is unwelcome sexual advances, requests for sexual favors, and other verbal or physical conduct or communication of a sexual nature under the following conditions:

1. When submission to or rejection of the conduct or communication is used as a factor in decisions affecting employment; or

ARTICLE II: Non-Discrimination

2. When the conduct or communication has the purpose or effect of substantially interfering with employment, or creating an intimidating, hostile, or offensive employment environment.

Section C.

Neither the Employer nor the Union shall discriminate against, intimidate, restrain, coerce, or interfere with any Employee because of, or with respect to, his or her lawful Union activities, including participation in a grievance, or membership, or the right to refrain from such activities or membership. In addition, there shall be no discrimination against any Employee in the application of the terms of this Agreement because of membership or non-membership in the Union.

Section D.

Nothing in this Agreement shall be construed to prevent an Employee who alleges discrimination from exercising constitutional or statutory rights.

**ARTICLE III
NO STRIKE**

During the term of the Agreement the Union, through its officials, will not cause, instigate, support or encourage, nor shall any Employee take part in any concerted action against, or any concerted interference with, the operations of the Employer, such as the failure to report for duty, the absence from one's position, the stoppage of work, or the failure, in whole or in part, to fully, faithfully, and properly perform the duties of employment. Nothing in this paragraph, however, shall be construed to limit participation of Employees in an activity that is unrelated to their employment relationship.

In the event of any such action or interference, and on notice from the Employer, the Union, through its officials, will immediately disavow such action or interference and instruct in writing any and all Employees to cease their misconduct and inform them that this misconduct is a violation of the Agreement, which subjects them to disciplinary action, including discharge. If the Union, through its officials, performs its obligations as set forth in this Article, the Employer agrees that it will not file or prosecute any action for damages against the Union or its officials. Nothing herein, however, shall preclude the Employer from proceeding against any Employee involved in such action or interference.

**ARTICLE IV
UNION SECURITY**

Section A. Agency Shop

The Employer and the Union recognize that the proper negotiation and administration of a collective bargaining agreement and the fulfillment by the Union of its statutory duty of representation entail expenses that are appropriately shared by all Employees who are beneficiaries of such representation. Thus, all Employees shall as a condition of their employment under the terms of this Agreement tender to the Union either uniformly required union membership dues or a representation service fee determined by the Union. Employees may satisfy the above condition of employment by completing an Authorization for Payroll Deduction of Union Dues/Service Fee card, described below, and delivering it to the Union prior to the first day of employment, or by paying dues/fees for each academic term in advance directly to the Union.

Section B. Union Dues or Representation Service Fee Payroll Deductions

1. The Employer shall deduct authorized amounts for current union dues or representation service fees from the monthly pay of each Employee who authorizes such a deduction by filling out an Authorization for Payroll Deduction of Union Dues/Service Fee card prepared by the Union and that uses language acceptable to the Employer. In the case of Employees holding multiple, simultaneous appointments, at least one of which is not covered by the terms of this Agreement, dues or fee deductions will be based only on the portion of the Employee's pay attributable to positions covered by this Agreement.
2. Employees will deliver Authorization for Payroll Deduction of Union Dues/Service Fee cards to the Union.

3. The Union will notify the Employer that a deduction has been authorized. These notifications will be accomplished via delivery of the following information to the University payroll office on a mutually agreed-upon date each month in a mutually agreed-upon electronic format: Employee name, Employee eight (8) digit identification number, and whether the deduction is for union dues or a representation service fee.
4. Unless revoked in writing by Employees as described in Section B.5., dues/fees deduction authorizations shall remain in effect whenever an Employee is employed in a position subject to the terms of this Agreement.
5. An Employee may voluntarily revoke previously authorized payroll deductions by submitting written notification to the Union.

Section C. Compliance

1. Employer Appointment Letter and Union Security Language:
 - a. First-Time Lecturer Appointments – Appointing units will offer employment to prospective Employees covered by the UM/LEO Agreement via an appointment letter that includes an Authorization for Payroll Deduction of Union Dues/Service Fee card (provided by the Union) and the following statement:

“The appointment being offered to you in this letter is subject to the terms and conditions of a collective bargaining agreement between The University of Michigan (the “Employer”) and the Lecturers’ Employee Organization, AFT Michigan Local 6244, AFL-CIO (the “Union”). Article IV of that Agreement, Union Security, requires that all Employees

ARTICLE IV: Union Security

subject to the Agreement pay either union dues or a representation service fee to the Union.

If you accept this offer of employment, please sign below. Your signature also indicates your understanding that payment of union dues or representation service fees is a condition of your employment. Employees may satisfy this condition of employment by either authorizing the deduction of Union dues or representation service fees from their paycheck by signing the enclosed Authorization for Payroll Deduction of Union Dues/Service Fee card, or by making a direct payment to the Union prior to the beginning of teaching in the appointed term. The card, if completed, should be returned directly to the Union at the address on the card. Subsequently, should you wish to change your membership status, you may do so by filling out a new card and submitting it to the Union. Information on the dues or representation service fee rate, and a downloadable copy of the Authorization for Payroll Deduction of Union Dues/Service Fee card may be obtained from the Union's website at www.leounion.org/dues-form. Please direct any additional questions or concerns about Union Security to the Union at (734) 995-1813.”

- b. Renewal of Lecturer Appointment and Lecturer Reappointment Following Leave or Layoff – On renewal of a continuing Employee's appointment, or reappointment of an Employee after leave or layoff, appointing units within the University will include the following language in the appointment letter to the affected Employee:

“Your continued employment as a Lecturer is subject to the terms and conditions of a collective bargaining agreement between The University of Michigan (the “Employer”) and the Lecturers’ Employee Organization, AFT Michigan Local 6244, AFL-CIO (the “Union”). As in the past, as a condition of your employment, you will continue to be responsible for paying Union dues or representation service fees either by payroll deduction or by direct payment to the Union. Should you wish to change your ‘union dues’ or ‘representation service fee’ paying status, you may do so by filling out a new Authorization for Payroll Deduction of Union Dues/Service Fee card, available from the Union, and submitting it directly to the Union. Information on the dues or representation service fee rate and a downloadable copy of the Authorization for Payroll Deduction of Union Dues/Service Fee card may be obtained from the Union’s website at www.leunion.org/dues-form. Please direct any questions or concerns about Union Security to the Union at (734) 995-1813.

If you accept this offer of reappointment, please sign below. Your signature also indicates your understanding that payment of union dues or representation service fees is a condition of your continued employment.”

Continued reference to the Union website as described in Section C.1. above is at all times contingent on the Union’s continued compliance with the provisions of Article III., No Strike.

ARTICLE IV: Union Security

2. New Hire Reporting

a. Academic Unit New Hire Reporting:

For Employees accepting their first position covered by this Agreement, the appointing academic unit will notify the Union of the acceptance and will provide, if known, the Employee's name, UMID number, address, phone number, and email address. This notification will take place before the 15th day of August for fall semester; the 15th day of December for winter semester; the 15th day of April for spring and spring-summer terms; and the 15th day of June for summer term. The notice will take the form of an attachment to an email message sent to an address provided by the Union to the Employer.

b. System-Originated New-Hire Reporting:

On the third day of each month, the Employer will deliver a listing of newly-appointed Employees whose appointment information has been added to the University database during the previous calendar month.

On Monday of each week in the months of January, May, July, and September, the Employer will deliver a listing of newly-appointed Employees whose appointment information has been added to the University database during the previous calendar week.

The system-originated "new-hire" listings will include the following data elements: last name; first name; UMID number; job title; job code; hire begin date; appointment start date; appointment end date; compensation frequency; appointment period; appointment period description; compensation rate; department ID#; department name; Sch/Coll/Div name; FTE; deduction code,

if applicable; home and UM address and contact information; Employee status code; Employee status description.

3. The Union expressly permits and authorizes the Employer to automatically deduct either union dues or representation service fees from the paychecks of covered Employees who have not, prior to the end of the last day of the first month of their semester of employment, elected to satisfy their union dues or representation service fees obligations by either automatic payroll deduction or direct payment, as described in the preceding paragraphs.
4. Prior to the end of the 10th day of the second month of a semester, the Union will provide the Employer with the name, UMID number, title, appointing department(s) (each of these data elements are included in the monthly reports from the Employer to the Union described in Article IX – Information) and dues or representation service fee status of any individual who has, as of that date, (1) failed to make arrangements to pay either union dues or representation service fees to the Union and (2) has not formally challenged the amount of dues/fees. The Union will also, prior to the first automatic payroll deduction by the Employer in such situations, notify affected Employees of this provision and that past due and future union dues or representation service fee deductions will be made by the Employer through automatic payroll deduction.
5. Deduction of union dues or representation service fees made pursuant to this Article will begin no sooner than the first regular paycheck received by the Employee following timely notice by the Union to the Employer

ARTICLE IV: Union Security

(as described in Section B.3. above). The initial deduction will include any accumulated union dues or representation service fee arrearages for the current semester of employment.

6. Employees who were delinquent in their union dues or representation service fees prior to September 1, 2005 may be rehired as Employees only after they have paid all delinquent union dues or representation service fees to the Union. The Union will provide a listing of the names remaining on this list to the University prior to July 1st of each year.
7. At the request of either party, the Employer and the Union will meet to review and revise the implementation of this Article; such review and revision may include negotiated changes to this Article.

Section D. Notification of Amount of Union Dues and Representation Service Fees

The amount or percentage rate of the deductions and the remittance address of the Union shall be certified in writing to the Employer by the Union no later than sixty (60) days before the changes will become effective. Such changes are limited to not more than two (2) occurrences annually.

Section E. Remittance to the Union

All sums deducted by the Employer shall be remitted to the Union each month by the fifth (5th) business day of the month following the month in which the deductions were made, together with a list of names, the amount deducted for each Employee for whom a deduction was made, and whether the amount represents dues or a representation service fee. This list will be provided in a mutually agreed-upon format. The Union shall provide the Employer with a Dues and Representation Service Fee Discrepancy Report listing under-deductions within fourteen (14) days following the receipt of the sums

and list described above. The Employer will make appropriate adjustments, correcting for under- and over-deductions, to payroll deductions on the following payday.

Section F. Indemnification

The Employer shall not be liable to the Union by reason of the requirements of this Article for the remittance or payment of any sum other than that constituting actual deductions made from the pay earned by the Employee. In addition, the Union shall indemnify and save and hold the University harmless from any liability resulting from any and all claims, demands, suits or any other action arising from compliance with this Article, or in reliance on any list, notice, certification or authorization furnished under this Article.

**ARTICLE V
UNION RIGHTS**

Section A.

Representatives of the Union will be permitted to transact official business with appropriate representatives of the Employer at all reasonable times provided they follow regular University procedures.

Section B.

Where facilities, including meeting rooms, or equipment, such as duplicating, IT, computing and audiovisual, are available for use by other unions, such facilities or equipment will be available to the Union in accordance with established University procedures.

Section C.

1. The Union may post notices on existing bulletin board space which is not reserved for specific purposes, but in no case shall the Union be denied space sufficient to post one (1) 8 ½ inch by 14 inch sheet in an academic unit employing Employees.
2. In addition, the Employer shall provide the Union with bulletin board space designated with the Union's name for its exclusive use in twenty (20) mutually agreed upon areas for the purpose of posting Union notices. Such space in each area will be large enough to hold four (4) 8 ½ inch by 11 inch sheets. Ten (10) of these bulletin board spaces will be on the Ann Arbor campus, five (5) spaces will be on the Flint campus and five (5) spaces will be on the Dearborn campus.
3. The Employer shall provide a working and reasonably visible Internet link to this Agreement on the University's website.

Section D.

At the beginning of each semester, upon request of the Union, each academic unit will make up to twenty (20) minutes available to the Union immediately following any orientation it may have for new Employees. The purpose of this time is to inform Employees about the Union's function, to explain dues and service fees, to recruit departmental stewards and to discuss current bargaining status or any other Union business.

At the beginning of each semester, upon request of the Union, the CRLT Orientation for new faculty will make mutually agreed upon time and space available to the Union for orientation of new Employees.

Section E.

Union representatives may use existing electronic media, including but not limited to telephones and email, for Union business. At the Union's expense, Union representatives may use unit fax machines for the purposes of administering this Agreement. The Union's Grievance Chair or other Union officers (as defined in Article VII.B.) may request and be granted a LEO photocopy account in his or her academic unit to make occasional small numbers of copies for purposes of contract administration, at the Union's expense.

Section F.

United States mail that is received by the Employer bearing the name of the Employee with a correct specific campus address will be distributed to the Employee in the normal manner.

Section G.

Campus mail will be distributed to Employees in the same manner as it is customarily distributed to other faculty.

ARTICLE V: Union Rights

Section H.

Union representatives may distribute Union material to Employee mailboxes.

Section I.

Provisions of this Article will be administered consistent with PERA and Employer policies, including academic unit time, place and manner policies and practices.

**ARTICLE VI
UNION-EMPLOYER CONFERENCES**

Section A.

The purpose of this Article is to establish a forum to discuss important matters of mutual interest between the Union and the Employer with the intention of fostering good Employer-Union relations. These meetings will not be used to circumvent the grievance procedure.

Section B.

Representatives of the Employer shall meet with Union representatives from the Ann Arbor, Dearborn and Flint campuses, separately or jointly, whenever one of the parties deems it necessary to discuss matters which are local in nature, including those matters necessary to the implementation and administration of this Agreement. The meeting shall be held within fourteen (14) days of a request, unless the parties mutually agree to delay the meeting. An agenda shall be exchanged in advance whenever possible.

Section C.

Academic units shall, when possible, notify the Union at least forty-five (45) days prior to implementation of any significant decisions affecting the employment conditions of Employees in the academic unit.

Section D.

It is understood that any matter discussed, or action taken pursuant to such meetings or special conferences, shall in no way change or alter any of the provisions of the Agreement, or the rights of either the Employer or the Union under the terms of the Agreement.

**ARTICLE VII: Scheduling and Reduction in Appointment
for Union Representatives**

ARTICLE VII
SCHEDULING AND REDUCTION IN APPOINTMENT
FOR UNION REPRESENTATIVES

Section A.

The Employer agrees to schedule meetings related to contract administration so as not to conflict with the scheduled assignments of designated Union representatives.

Section B.

The Employer agrees that an Employee elected as President, Vice President, Secretary, Treasurer, Campus Council Chair or Bargaining Chair may apply to his or her academic unit for an unpaid reduction in appointment during his or her term of office.

If a one-course per term reduction in appointment or its equivalent is requested and granted, and if the Employee was benefits eligible prior to the requested reduction, the Employer agrees to maintain the Employee's benefits eligibility during the period of reduction based on the specifics of the Employee's appointment. The purpose of this paragraph is to maintain benefits for an Employee who was otherwise benefits eligible, but not to provide benefits for an Employee who was not otherwise benefits eligible.

If the Employee is granted a reduction in appointment greater than one course per term or its equivalent, and if the Employee would no longer be eligible for benefits as a result, the Employer shall have no obligation to maintain the Employee's benefits eligibility.

The academic unit shall not unreasonably deny permission for an unpaid reduction in appointment, provided the Employee has requested the reduction by November 1st

**ARTICLE VII: Scheduling and Reduction in Appointment
for Union Representatives**

for a winter semester reduction and March 15th for a fall semester reduction. No course reductions can occur during the spring, summer, or spring-summer terms.

Subject to the provisions of Article XII., Layoff, Reduction in Appointment Effort, and Recall, the Employee shall resume his or her previous pattern of assignments upon returning to his or her previous level of employment effort unless the circumstances of the Employer have changed, making this unreasonable.

ARTICLE VIII
MANAGEMENT RIGHTS

Section A.

The University, its Board of Regents, its officers, agents, and bodies delegated by the Board of Regents retain, solely and exclusively, all inherent rights, functions, duties, responsibilities and authority with the unqualified and unrestricted right to determine and make decisions on all terms and conditions of employment, to exercise its academic judgment, and the manner in which the operations of the University will be conducted, except where those rights, functions, duties, responsibilities and authority are limited by this Agreement.

Section B.

The rights, functions, duties, responsibilities, and authority identified in Section A above include but are not limited to the right to:

1. Plan, direct and control University operations;
2. Develop and implement the University's mission statement, policies, procedures and Affirmative Action plans;
3. Determine the number of locations of operations;
4. Determine the means, methods, and schedules of operations;
5. Alter, change, extend, curtail, or discontinue its operations or academic programs, partially or completely;
6. Determine the size of the workforce and the scheduling and assignment of Employees, including what work will be assigned to which classification(s) of Employee(s);

ARTICLE VIII: Management Rights

7. Hire, establish and change work schedules, set hours of work, establish, eliminate or change classifications, assign, transfer, promote, demote, release, and lay off Employees;
8. Establish and require Employees to observe University rules and regulations and reasonable standards of conduct;
9. Maintain order and discipline or terminate Employees.

Section C.

If the Employer does not exercise its rights, functions, duties or authority, or if it exercises them in a particular way, this shall not be deemed a waiver of said rights, functions, duties, responsibilities or authority or its right to exercise them in some other way not in conflict with this Agreement.

ARTICLE IX
INFORMATION

Upon written request from the Union, the Employer will provide the Union with information which is necessary for the purposes of collective bargaining and which does not require unreasonable collection efforts.

Section A. Recurring Reports

Each month, the Employer will provide to the Union, at no cost to the Union, a report of all current Employee appointments on the day the report is prepared. The report shall include the following data elements in a mutually agreed-upon format: Employee last name, Employee first name, UMID number, appointment FTE, actual compensation rate, appointment classification code and name, appointing department name and code, appointing school/college/division, date of hire, appointment begin date, appointment end date, Employee UM phone, Employee UM office address, Employee home address, and Employee home phone number.

This report shall also include all Employees on layoff status or leave of absence.

The Union shall also receive a monthly report showing Employees who have separated from employment and the reason for separation.

The above report(s) will be sent by the first Tuesday of each month in the form of an email attachment to an email address provided by the Union.

On the first Tuesday of March and November of each year, the Employer will provide the Union with a demographic profile of all current Employees, including those on layoff or leave of absence. This report, which will not include the names or other identifying information for individual

Employees, will include the race, gender, citizenship status, date of birth and appointing campus for all Employees.

The University Payroll Office will additionally provide information concerning dues and fees deductions to the Union as specified in Article IV, Union Security.

The Employer shall provide the Union with a list(s) of Employees which, at the request of the Union, would include any of the aforementioned and/or any additional existing data elements. Such a list(s) shall be available within fourteen (14) days of a request by the Union, except for the first request for any specific list shall be available within fourteen (14) days from completion of the computer program. The Union will pay the Employer's regular price for any such list(s) including, but not limited to, any computer programming, provided the Employer submits a written estimate of the programming costs to the Union in advance.

It is understood that any report(s) shall contain the most current data available in the Human Resources Management System.

The Union shall retain all information in confidence and disclose only to those whose Union duties require them to have such information.

Section B. Salary Analysis

The University's annual publication, An Analysis of Salaries Paid to the University of Michigan Instructional Staff, shall include summary statistics of salaries paid to Employees in each unit reported. The statistics shall include total head count of Employees and the mean, median, minimum, maximum appointment fraction and salary paid to Employees by each unit.

**Section C. College Resources Analysis System (CRAS)
Tables and Data**

The Employer shall provide the Union, at no cost to the Union, a copy of the College Resources Analysis System (CRAS) standard tables and data. Such information for each term shall be available as soon as practicable, but not later than eighty (80) days from the start of the next term, provided the Union has requested such information by the last day of classes of the term being requested.

**ARTICLE X
GRIEVANCE AND ARBITRATION PROCEDURE**

Section A. Definition of a Grievance

A grievance is a disagreement arising under and during the term of this Agreement. A grievance is limited to the following types of disagreements:

1. Those between the Employer and any Employee concerning his or her employment and the interpretation or application of this Agreement. When more than one Employee has a grievance involving common fact(s) and provision(s), the Union shall process the grievance on behalf of named and all similarly situated Employees. If the Employees in this group are from more than one academic unit, the grievance shall be filed by the Union at Step Three of the procedure outlined below.
2. Those between the Employer and the Union concerning the interpretation or application of this Agreement on a question which is not an Employee grievance. Such grievances shall be filed at Step Three of the procedure outlined below.
3. A disagreement arising under and during the term of this Agreement that proceeds under Article XIX.G., “Alternate Appeal Process for Unsuccessful Remediation Reviews” shall not constitute a grievance, and the grievance and arbitration provisions set forth in this Article are not available to resolve such a disagreement.
4. If, under Article XIX.G., the Provost upholds the decision of the academic unit for non-reappointment, the Union may grieve the decision solely and exclusively on the grounds of an alleged procedural violation of Article XIX.G. If such a grievance is filed,

ARTICLE X: Grievance and Arbitration Procedure

and the matter proceeds to arbitration, the authority of the arbitrator shall be limited to ordering the Provost to redo the process set forth in Article XIX.G.

Section B. Grievance Procedure Rules

1. An Employee is entitled to Union representation at any step outlined below at his or her request. An Employee may also decline such representation. However, the Union will receive a copy of any written answer.
2. No Employee or Union representative shall be penalized for initiating a grievance, or attending meetings at any step.
3. Time limits on each step may be extended by mutual consent of the parties.
4. At any step of the process, grievances may be withdrawn without prejudice.
5. Only the Union can move a grievance to Step Three.
6. The parties may agree to waive Step One and/or Step Two. Such agreement must be in writing.
7. Grievance hearings are not public.
8. Failure by the grievant or the Union, as applicable, to meet any of the time limits of this procedure will result in a settlement based on the Employer's last answer.

However, this shall not prejudice the position of the same or other Employees with respect to any other separate grievance involving the same issue at that academic unit, or in any other academic unit of the University.

Section C. Grievance Procedure

The Employer and the Union agree that the organizational and/or supervisory structures vary for each campus, and for the schools and colleges on each campus. Therefore, the titles used in this section reflect a model of immediate supervisor, Department Chair, and Dean. In those cases where the organizational and supervisory model/structure does not fit this pattern, the parties recognize the need to modify the process accordingly, with the intent of reducing, and not increasing, the number of steps in the process.

1. Step One:

Initial discussions: An Employee or group of Employees who believe the Agreement may have been violated may discuss the issue with a supervisor in an effort to resolve the issue. Such discussion should take place as soon as practicable following reasonable knowledge of the facts giving rise to the grievance. Discussions between Employees and supervisors relating to matters of contract interpretation are encouraged but do not necessarily constitute a Step One grievance discussion. Any resolution is acceptable as long as it does not violate the provisions of this Agreement. Resolutions reached at this step shall not establish a precedent for the future interpretation or application of this Agreement

2. Step Two:

If the matter is not resolved at Step One, the grievance may be submitted in writing to the Academic Unit Chair, Director, or equivalent, and the immediate supervisor, if any, provided, that the written grievance is submitted within sixty (60) days following reasonable knowledge of the facts giving rise to the grievance. The grievance shall be dated and signed by the Employee

ARTICLE X: Grievance and Arbitration Procedure

or the Union representative and shall set forth the facts, including dates, the provisions of the Agreement that are alleged to have been violated, and the remedy desired. Within fourteen (14) days of submission of the written grievance, the Department Chair and supervisor, if any, shall meet at a mutually convenient time and place with the Employee and the Union representative(s), if any, in an attempt to resolve the grievance. The grievance answer will be sent to the parties, in writing, within fourteen (14) days of the meeting.

3. Step Three:

Grievances not resolved at Step Two may be appealed in writing by the Union to both the Dean of the School or College, and the designee(s) of the Provost, within fourteen (14) days following issuance of the Step Two answer. Within twenty-one (21) days of receiving timely notification, the designee(s) of the Provost and the Dean shall hold a meeting at a mutually convenient time and place for discussion of the grievance with representatives of the parties. The Provost's and Dean's designee(s) shall send a written answer to the parties within twenty-one (21) days following this meeting.

4. Expedited Processes:

a. Expedited Process 1:

For grievances that allege discrimination, sexual harassment, or harassment as defined in Article II., Non-Discrimination and Article XXI., Harassment:

- i.** A grievance that alleges discrimination, harassment or sexual harassment may be initiated at Step Three provided it is submitted in writing within ninety (90) days following reasonable knowledge of the facts giving rise to the complaint.

ARTICLE X: Grievance and Arbitration Procedure

- ii. Unless otherwise agreed to by the parties, the designee(s) of the Provost and Dean will hold a Step Three meeting within fourteen (14) days of submission. The meeting may include relevant witnesses as determined by each party.
 - iii. The Step Three written answer shall be sent by the Provost's and Dean's designee(s) within fourteen (14) days following this meeting.
 - iv. If the Union is not satisfied with the written answer, the Union may choose to proceed to arbitration as described in Section F below, and shall so inform the Employer in writing within fourteen (14) days of receipt of the Step Three answer.
- b. Expedited Process 2
- Grievances involving dismissal under Article XX., Discipline and Dismissal, will proceed consistent with the procedures outlined in paragraphs i., ii., and iii. below.

Grievances involving non-reappointment following an unsuccessful major review, full layoff of an Employee with presumption of renewal or partial layoff of an Employee resulting in a loss of eligibility for University contributions to health insurance may, at the option of the Union, be processed in accordance with the following provisions or may begin at Step Two of the grievance procedure, as outlined in Section C.2. above. In such instances, if the grievance is not resolved at Step Two, the Union may appeal the grievance to Step Three in writing within fourteen (14) days of receiving the Step Two response, and the matter will proceed in accordance with paragraphs ii. and ii. below.

ARTICLE X: Grievance and Arbitration Procedure

- i. The grievance must be submitted by the Union at Step Three within forty (40) days of the date of written notice of dismissal under Article XX., non-reappointment following an unsuccessful major review, full layoff of an Employee with presumption of renewal, or partial layoff of an Employee resulting in a loss of eligibility for University contributions to health insurance, and shall set forth the facts, including dates, the provisions of the Agreement that are alleged to have been violated, and the remedy desired.
- ii. The designee(s) of the Provost and Dean will hold a Step Three meeting within fourteen (14) days of submission. The meeting may include relevant witnesses as determined by each party.

The Step Three written answer shall be sent by the Provost's and Dean's designee(s) within fourteen (14) days following this meeting.

- iii. If the Union is not satisfied with the written answer at Step Three, the Union may choose to proceed to arbitration and shall so inform the Employer in writing within fourteen (14) days of receipt of the Step Three answer.

Section D. Arbitration

The Union may submit to arbitration a grievance that is not resolved at Step Three provided that the designee(s) of the Provost receives written notice of intent to arbitrate within thirty (30) days following issuance of the Step Three answer except as provided in C.4. above. Such notice shall identify the grievance and the issue(s) and set forth the provisions of the Agreement involved and the remedy desired. Arbitration will proceed according to Sections E. and F.

Section E. Selection of the Arbitrator

The following procedure shall apply to the selection of an arbitrator: Following the written notice to the designee(s) of the Provost, the Employer and the Union shall attempt to select an arbitrator. If the arbitrator is not selected within fourteen (14) days following the receipt of the written notice, the parties may request the American Arbitration Association (AAA) to submit a list of five (5) qualified arbitrators, none of whom may be in the employ of the Employer or the Union. If one (1) of the five (5) arbitrators on the list is not mutually agreeable, the arbitrator shall be selected from the list by alternately striking names. The first strike shall be determined by a coin flip. The remaining name shall act as arbitrator.

Section F. Provisions for Arbitration

Every grievance submitted to an arbitrator for decision shall be subject to the following terms and conditions:

1. Either the Employer or the Union, or both, shall notify the arbitrator of selection and upon acceptance shall forward to the arbitrator a copy of the grievance, the Employer's response at Step Three, the Union notice of intent to arbitrate and a copy of the Agreement. A copy of this communication, except a copy of the Agreement, shall be sent to either the Employer or the Union, as the case may be. If the arbitrator does not accept selection, the selection process shall be repeated until an arbitrator has accepted selection.
2. Upon receipt of this communication, the arbitrator shall fix the time for hearing the issue or issues submitted for decision. The hearing shall be held on the relevant campus (Ann Arbor, Flint, or Dearborn) unless otherwise agreed by both the Union and the Employer. Grievances that are University-wide in nature will ordinarily be heard in Ann Arbor.

ARTICLE X: Grievance and Arbitration Procedure

3. At the time of the arbitration hearing, both the Employer and the Union shall have the right to examine and cross-examine witnesses.
4. Upon request of either the Employer or the Union, or both, a transcript of the hearing shall be made and furnished to the arbitrator. The Employer and the Union shall have an opportunity to purchase their own copy. The party requesting the transcript shall bear the full cost of the arbitrator's copy, unless it is mutually requested. In such a case, the cost shall be shared equally.
5. At the close of the hearing, the arbitrator shall afford the Employer and the Union a reasonable opportunity to furnish briefs if either party requests this opportunity.
6. The jurisdictional authority of the arbitrator is defined as, and limited to, the determination of any grievance as defined in Section A., submitted to him or her consistent with this Agreement, and considered by him or her in accordance with this Agreement.
7. The arbitrator shall not have any authority to add to, subtract from, or otherwise modify any of the terms, clauses, or provisions of this Agreement.
8. The arbitrator shall not have any authority to substitute his or her judgment regarding any academic judgment made by the Employer. However, the arbitrator can rule on the impact of such academic judgments to the extent that the effects may violate the Employer's obligations under this Agreement.
9. The Employer and the Union shall share the fees and expenses of the arbitrator equally.

ARTICLE X: Grievance and Arbitration Procedure

10. The expenses of, and the compensation for, each and every witness and representative for either the Employer or the Union shall be paid by the party producing the witness or having the representative.
11. The arbitrator shall render the decision in writing within thirty (30) days following the hearing.
12. The arbitrator's decision, when made in accordance with the arbitrator's jurisdiction and authority established by this Agreement, shall be final and binding upon the Employer, the Union, and the Employee or Employees involved.

ARTICLE XI
APPOINTMENTS, MAJOR REVIEW, AND RENEWAL

Section A. General Conditions

1. All appointments to unit titles are non-tenure-track.
2. There are nine (9) titles to be used under this Agreement:
 - a. Lecturer I
 - b. Lecturer II
 - c. Lecturer III
 - d. Lecturer IV
 - e. Adjunct Series
 - i. adjunct professor
 - ii. adjunct associate professor
 - iii. adjunct assistant professor
 - iv. adjunct lecturer
 - f. Intermittent Lecturer
3. The title of the Employee shall be determined by the academic unit in accordance with Section B. below.
4. Lecturer IIs and Lecturer IVs as defined below have “presumption of renewal,” which is defined as the expectation of recurring work provided that there is instructional need and budgetary support within the academic unit and that the Employee’s performance meets the standards established by the academic unit, consistent with Article XIX., Performance Evaluation. Except as otherwise provided in Article XII. B.4., B.5, and E.4., Employees with presumption of renewal will be laid off only after Employees without presumption of renewal and will be recalled from layoff status before Employees without presumption of renewal.

ARTICLE XI: Appointments, Major Review, and Renewal

5. The appointment effort initially offered for the first year of any multi-year appointment will establish the percentage of effort anticipated for the entire appointment period. In the event of a reduction in effort between appointments, the relevant provisions of Article XII., Layoff, Reduction in Appointment Effort, and Recall, will apply. In the event of an additional assignment which is subsequently cancelled after the late cancellation deadlines provided in Article XII.B.5., C.2., C.3., and C.4., the Employee will not be placed on layoff status, but will receive the appropriate compensation provided in Article XII.D.
6. No Employee who held the Lecturer III or IV title as of June 30, 2010 shall be reclassified solely as a result of the definitions in Section B. below.
7. The Employer shall not engage in activities or establish practices and/or programs for the purpose of denying access to reappointment, major review, or presumption of renewal.
8. If an academic unit posts a Lecturer III position in accordance with Article XXVII., Posting, Hiring and Notification, the academic unit will notify all Lecturer Is and Lecturer IIs in the academic unit (including those on layoff) of the posting. Any qualified Lecturer I or II shall be considered for the position, should they apply, just like any other applicant. If a Lecturer I or II in the academic unit applies, is interviewed for the Lecturer III position and is not selected, the academic unit will, upon request from the Employee, meet to discuss with the Employee why the application was unsuccessful.

ARTICLE XI: Appointments, Major Review, and Renewal

9. Breaks in service due to layoff (Article XII., Layoff, Reduction in Appointment Effort, and Recall) or leaves of absence (Article XXXI., Leaves of Absence Without Pay) will not be regarded as an interruption in continuous service as used in this Article. Except as specified in B.1.h. below, time spent on full lay-off or leave of absence shall not count towards the semesters necessary for an interim review or major reviews. Employees will not be reviewed while on full lay-off status or while on a leave of absence as specified in Article XXXI., Leaves of Absence Without Pay. For specific provision regarding the effect of an initial winter hire, layoff, or leave of absence on time towards major review, see B.1.h. below.

10. In certain academic units where spring and/or summer teaching form part of the regular curriculum, spring and/or summer teaching for a full four-month period shall count as semesters towards reviews. Regular spring or summer semester employment can take the place of a fall or winter semester as outlined in B.1.h.iii. below. A maximum of two semesters may be accrued toward review in any given academic year. The provisions of this paragraph are limited to the following academic units:
 - Ann Arbor School of Nursing
 - Ann Arbor School of Social Work
 - Ann Arbor School of Education

Section B. Description of Unit Title Provisions

1. Lecturer I
 - a. A Lecturer I appointment is primarily for the teaching (and its related duties) of assigned courses. There is no requirement of any additional duties or responsibilities with this appointment.

ARTICLE XI: Appointments, Major Review, and Renewal

- b. By mutual agreement between the Lecturer I and the academic unit, the Lecturer I may on an occasional basis perform additional duties or responsibilities. These additional duties or responsibilities may or may not be for compensation and may or may not be considered in the review process as agreed upon by both parties.
- c. Lecturer Is are appointed for periods of one (1) or more semesters, in accordance with B.1.g. Employees may be appointed in the Lecturer I title until completion of a major review.
- d. A Lecturer I appointment does not carry with it the presumption of renewal or the expectation of additional appointments. However, as provided in Article XII., Layoff, Reduction in Appointment Effort, and Recall, non-reappointment of a Lecturer I may result in a layoff.
- e. The non-reappointment of a Lecturer I for failure to meet the academic unit's performance expectations is a termination, and the Employee will not be placed on layoff status. When a Lecturer I is not reappointed for performance reasons, the Employer will provide notice to the Employee and the Union stating the specific reason(s) for the decision. Upon request, the academic unit will provide additional relevant information to the Union regarding the termination.
- f. Following initial appointment as a Lecturer I, by no later than the end of the fifth semester (i.e. fall or winter) of appointment, the academic unit shall conduct an interim review of the Lecturer I, as provided for in Article XIX.C.

ARTICLE XI: Appointments, Major Review, and Renewal

- g. Appointments in the Lecturer I title subsequent to passing the interim review shall be in a one-year renewable appointment if the unit anticipates that there will be work for both the fall and winter semesters.
- h. Time toward major review:
 - i. A Lecturer I shall be eligible for major review when he or she has worked for eight (8) consecutive fall and winter semesters in an academic unit, or when he or she has worked at least eight (8) of the last ten (10) fall and winter semesters in an academic unit, whichever occurs first, or as provided for in A.10. above.
 - ii. If the eighth semester referenced above occurs during a winter semester, the Lecturer I shall undergo major review in that winter semester. If the eighth semester referenced in (i) above occurs during a fall semester, the Lecturer I shall undergo major review either then or during the following winter semester in which he or she is appointed, as agreed upon by both parties.
 - iii. For those Employees covered by Section A.10. above, if the eighth semester occurs during a spring and/or summer semester, the Lecturer I shall undergo a major review either then or during the following fall or winter semester in which he or she is appointed, as agreed upon by both parties.
 - iv. Any change to Lecturer title resulting from a major review of a Lecturer I shall take effect on the first of September following completion of the major review.

ARTICLE XI: Appointments, Major Review, and Renewal

- v. Any change in salary resulting from a major review of a Lecturer I shall take effect on the first of September following the eighth semester of teaching.
 - vi. If a Lecturer I was placed on a non-discretionary leave of absence in accordance with Article XXXI.B., for one (1) or more semesters during the ten (10) semester period referenced in (b) above, the Parties will meet in Special Conference to discuss the Employee's major review schedule.
 - i. Except as provided in Article XIV, Provisions for Special Case Appointments, a Lecturer I who meets the time towards review requirements may only continue appointment eligibility as a Lecturer II, after successfully completing a major review as described in 2.d. below (except as provided for in B.2.d.ii.c. below).
 - j. Decisions regarding reappointment shall be completed and announced prior to April 30 for reappointment in the following September. Decisions regarding reappointment shall be completed and announced prior to December 5 for reappointment in the following January.
2. Lecturer II
- a. A Lecturer II appointment has presumption of renewal and is primarily for the teaching (and its related duties) of assigned courses. There is no requirement of any additional duties or responsibilities with this appointment.
 - b. By mutual agreement between the Lecturer II and the academic unit, the Lecturer II may on an occasional basis perform additional duties or responsibilities. These additional

ARTICLE XI: Appointments, Major Review, and Renewal

duties or responsibilities may or may not be for compensation and may or may not be considered in the review process as agreed upon by both parties.

- c. Decisions regarding course assignments and/or layoff shall be completed and announced prior to April 30 for the following academic year.
- d. Initial Major Review
 - i. Initial Appointment as a Lecturer II: Lecturer Is who have held appointments for eight (8) consecutive fall and winter semesters or as described in XI.B.1.h above shall undergo a major review consistent with the evaluation procedures in Article XIX., Performance Evaluation, for appointment as a Lecturer II with presumption of renewal. This major review will take place prior to the end of the eighth consecutive semester of service, or, again, as described in XI.B.1.h. above and shall be completed and decisions announced prior to April 1 for reappointment in the following September as a Lecturer II.
 - ii. There are three (3) possible outcomes from the initial major review:
 - a. Successful completion of the initial major review shall create a presumption of renewal and a three-year appointment in the Lecturer II title.
 - b. If the Lecturer I's major review is unsuccessful, the Lecturer I will not be reappointed beyond the academic year in which the major review takes place and will receive notification of termination.
 - c. Where a Lecturer I's performance does not meet the standards for successful

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completion of the major review, at the discretion of the academic unit, the Lecturer I may be appointed for an additional academic year as a Lecturer I, with a remediation plan and another major review.

- e. Second Major Review
 - i. A Lecturer II shall be reviewed in the final year of his or her appointment. The major review for renewal shall be completed and decisions announced prior to April 1 for renewal in the following September.
 - ii. If a Lecturer II is placed on full lay-off during the term of his or her three-year appointment and is subsequently recalled, the Parties will meet in Special Conference to discuss the Employee's major review schedule. If a leave of absence of up to one (1) year in duration is granted to a Lecturer II, the academic unit will extend the Lecturer II's appointment by a period of one (1) academic year, and the major review will take place in the final year of the extended appointment. In case of a longer leave of absence, the Parties will meet in Special Conference to discuss the Employee's major review schedule.
 - iii. There are two (2) possible outcomes from the second major review:
 - a. Successful completion of the Employee's second major review shall result in renewal for an additional five (5) academic years.
 - b. If the Employee's second major review is unsuccessful, the Employee will be given a one-year terminal appointment, or at the academic unit's discretion a two-year

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terminal appointment during either of which the academic unit shall conduct another major review. In the event of a terminal appointment, the academic unit will work with the Employee to develop a written remediation plan, consistent with the specifications set forth in Article XIX.E.6-8. If the Lecturer II fails the major review following remediation in the terminal appointment, the Lecturer II's appointment shall end at the end of the terminal appointment.

- f. Continuing Renewal Reviews
 - i. Lecturer IIs who have successfully completed two major reviews will undergo a continuing renewal review in accordance with Article XIX.E., prior to the conclusion of each subsequent appointment as a Lecturer II. Such reviews shall be completed and decisions announced prior to April 1 for renewal the following September.
 - ii. There are two (2) possible outcomes from the continuing renewal review:
 - a. Successful completion of the continuing renewal review shall result in renewal for an additional five (5) to seven (7) years.
 - b. If the Employee's continuing renewal review is unsuccessful, the Employee will be given a one-year terminal appointment, or at the academic unit's discretion a two-year terminal appointment, during which time the Employee will undergo remediation in accordance with Article XIX.E. and XIX.F. Successful completion of the remediation review shall result in renewal for an additional five (5) to

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seven (7) years. If the remediation review is unsuccessful, the Employee will not be reappointed beyond the remediation period.

3. Lecturer III

- a. A Lecturer III appointment is for a position that includes instruction and significant ongoing administrative or service duties within the academic unit, and/or requires a range of instructional expertise.
- b. A Lecturer III's initial appointment(s) may be made on an annual basis or a multi-year basis for up to but no more than four (4) years of service.
- c. A Lecturer III appointment does not carry with it the presumption of renewal or the expectation of additional appointments. However, as provided in Article XII., Layoff, Reduction in Appointment Effort and Recall, non-reappointment of a Lecturer III may result in a layoff.
- d. The non-reappointment of a Lecturer III for failure to meet the academic unit's performance expectations is a termination and the Employee will not be placed on layoff status, except as provided in d.i. below. When a Lecturer III is not reappointed for performance reasons, the Employer will provide notice to the Employee and the Union stating the specific reasons for the decision. Upon request, the academic unit will provide additional relevant information to the Union regarding the termination.
 - i. If the Lecturer III is a former Lecturer II in the academic unit who fails to meet the academic unit's performance expectations of the Lecturer III position prior to or at the time of the interim review, the Employee

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shall retain his or her presumption of renewal as a Lecturer II. If the Lecturer II position previously held by the Employee is no longer available, the former Lecturer II may be placed on layoff as a Lecturer II.

- e. Following initial appointment as a Lecturer III, by no later than the end of the fifth semester of appointment, the academic unit shall conduct an interim review of the Lecturer III, as provided for in Article XIX.C.
- f. Unless otherwise specified in Article XIV., Provisions for Special Case Appointments, a Lecturer III appointed for four (4) academic years may only continue appointment eligibility, as a Lecturer IV, after successfully completing a major review as described in 4.b. below.
- g. Decisions regarding the reappointment of a Lecturer III during the first four (4) years of appointment shall be completed and announced prior to April 1 for reappointment in the following September.
- h. Lecturer IIIs will not be reviewed while on full layoff status or while on a Leave of Absence as specified in Article XXXI., Leaves of Absence Without Pay. If a Leave of Absence of up to one (1) year in duration is granted to a Lecturer III, the academic unit will extend the Lecturer III's appointment by a period of one academic year, and the major review will take place in the final year of the extended appointment.
- i. The parties shall meet in Special Conference to determine the review schedule of any Lecturer III whose initial date of hire or leaves of absence raise questions about the timing of the major review.

4. Lecturer IV
 - a. A Lecturer IV appointment has presumption of renewal and is for a position that includes instruction and significant ongoing administrative or service duties within the academic unit; and/or requires a range of instructional expertise.
 - b. Initial Major Review
 - i. Initial Appointment as a Lecturer IV:
Lecturer IIIs who have held appointments for up to but no more than four (4) academic years shall undergo a major review consistent with the evaluation procedures in Article XIX., Performance Evaluation for appointment as a Lecturer IV with presumption of renewal. This major review and decision will take place during the last year of employment in the Lecturer III title and shall be completed and decisions announced prior to April 1 for reappointment in the following September as a Lecturer IV.
 - ii. There are two (2) possible outcomes from the initial major review:
 - a. Successful completion of the initial major review shall create a presumption of renewal and an appointment in the Lecturer IV title. The first appointment as a Lecturer IV will be for a period of three (3) years.
 - b. If a Lecturer III's major review is unsuccessful, the Lecturer III shall be given a one-year, or at the discretion of the academic unit, a two-year terminal appointment. The Lecturer III's appointment will end at the end of this appointment. At its discretion, the academic unit may provide the

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Lecturer III with a remediation plan consistent with the specifications set forth in Article XIX.E.6-8. and may conduct another major review at the end of the remediation plan. In that case, successful completion of the major review following remediation shall create a presumption of renewal and a three-year appointment in the Lecturer IV title. If the Lecturer III fails a major review following remediation in the terminal appointment, the Lecturer III's appointment will end at the end of the remediation appointment.

- c. Second Major Review
 - i. A Lecturer IV shall be reviewed during the final year of his or her appointment.¹ Evaluations shall be completed and decisions announced prior to April 1 for renewal the following September.
 - ii. There are two (2) possible outcomes from the major review evaluation:
 - a. Successful completion of the major review shall result in renewal for an additional five (5) academic years.
 - b. If the Employee's second major review is unsuccessful, the Employee shall be given a one-year terminal appointment, or at the academic unit's discretion a two-year terminal appointment, during either of which the academic unit shall conduct another major review. In the event of a terminal appointment, the academic unit

¹ For the major review of Lecturer IVs in the College of Literature, Science, and the Arts, please refer to Memorandum of Understanding #1.

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will work with the Employee to develop a written remediation plan consistent with the specifications set forth in with Article XIX.E.6-8. If a Lecturer IV fails the major review following remediation in the terminal appointment, the Lecturer IV's appointment shall end at the end of the terminal appointment.

- d. Continuing Renewal Reviews
 - i. Lecturer IVs who have successfully completed two major reviews will undergo a continuing renewal review in accordance with Article XIX.E., prior to the conclusion of each subsequent appointment as a Lecturer IV. Such reviews shall be completed and decisions announced prior to April 1 for renewal the following September.
 - ii. There are two (2) possible outcomes from the continuing renewal review:
 - a. Successful completion of the continuing renewal review shall result in renewal for an additional five (5) to seven (7) years.
 - b. If the Employee's continuing renewal review is unsuccessful, the Employee will be given a one-year terminal appointment, or at the academic unit's discretion a two-year terminal appointment, during which time the Employee will undergo remediation in accordance with Article XIX.E. and XIX.F. Successful completion of the remediation review shall result in renewal for an additional five (5) to seven (7) years. If the remediation review is unsuccessful, the Employee will not be reappointed beyond the remediation period.

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- iii. Lecturer IVs will not be reviewed while on full layoff status or while on a leave of absence as specified in Article XXXI., Leaves of Absence Without Pay. If a leave of absence of up to one (1) year in duration is granted to a Lecturer IV on a three-year appointment, the academic unit will extend the Lecturer IV's appointment by a period of one (1) academic year, and the major review will take place in the final year of the extended appointment. In case of a longer leave of absence, the Parties will meet in Special Conference to discuss the Lecturer's major review schedule.

5. Adjunct Titles

- a. A University employee who holds a regular non-instructional title at 50% or greater and who is appointed to teach a course or courses may be appointed in an adjunct title provided that the two appointments are interdependent and not separate. Employees with adjunct appointments are not eligible for presumption of renewal. In addition, a University employee who holds a full-time (100%) regular non-instructional title and who is subsequently appointed as an Employee may be appointed in an adjunct title, as determined by the academic unit.
- b. An Employee appointed in an adjunct title shall, upon written request, undergo a review after his or her sixth year of service in an adjunct appointment. If the review is successful, the Employee in an adjunct title will receive a lump-sum payment as set forth in Article XV., Salary.
- c. An Employee appointed in an adjunct title shall, upon written request, undergo a second review after his or her twelfth year of service in an

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adjunct appointment. If the review is successful, the Employee in the adjunct title will receive a lump-sum payment as set forth in Article XV., Salary.

6. Intermittent Lecturer
 - a. An Intermittent Lecturer is one who typically teaches one or more regularly occurring courses as an ongoing part of the academic curriculum, but only one (1) semester per academic year. For this group of Employees, one (1) semester or less per academic year is the regular appointment pattern and not the result of layoff due to lack of instructional/programmatic need or budgetary support.²
 - b. An Intermittent Lecturer shall, upon written request, undergo a review after his or her sixth consecutive year of service. If the review is successful, the Intermittent Lecturer will receive a raise as set forth in Article XV., Salary.
 - c. An Intermittent Lecturer shall, upon written request, undergo a second review after his or her twelfth consecutive year of service. If the review is successful, the Intermittent Lecturer will receive a raise as set forth in Article XV., Salary.

7. Special Conference Cases

Notwithstanding the specific years-of-service or semesters-of-service requirements for an evaluation for renewal, there may be Employees who do not meet those requirements but could be eligible for such an evaluation due to the pattern of their employment with the University. The parties will meet in Special Conference to determine such Employees' eligibility for a major review and presumption of renewal.

² See Memorandum #6 regarding Lecturer I and Intermittent Lecturer Appointments.

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8. Working Titles
An Employee may continue to use a title held prior to September 1, 2010 as a working title.
9. Grievability and Arbitrability
 - a. No Employee shall be denied reappointment or renewal following an unsuccessful major review unless:
 - i. The Employee's major review was conducted in conformity with all provisions of Article XIX., Performance Evaluation;
 - ii. The Employee was informed of the reason(s) for non-reappointment and given an opportunity to respond;
 - iii. The academic unit applied standards, procedures, and policies for major review evenhandedly and without discrimination;
 - iv. The overall record of the Employee in Unit title positions was considered with primary emphasis on the current period of appointment.
 - b. Allegations of procedural violations of this Article shall be subject to the full grievance and arbitration provisions of Article X., Grievance and Arbitration Procedure. An arbitrator reviewing procedural violations shall have the authority to order the Employer to redo the procedure.
 - c. An arbitrator shall not have the authority to substitute his or her judgment for the Employer's judgment with respect to programmatic need, instructional need, or academic qualifications or to compel the Employer to make or continue an appointment or assign an Employee to a particular course/assignment.

ARTICLE XII
LAYOFF, REDUCTION IN APPOINTMENT EFFORT,
AND RECALL

Section A. Definitions

1. As used in this Article, the term “layoff” shall include both full layoff and partial layoff.
2. A full layoff is an involuntary separation from employment that occurs during the term of an appointment or between appointments because of budgetary considerations, programmatic change, or lack of work in an academic unit.
3. A partial layoff is an involuntary reduction in the percentage of effort (including a reduction in the anticipated percentage of effort for a multi-year appointment under Article XI.A.5.) that occurs during the term of appointment or between appointments because of budgetary considerations, programmatic change, or lack of work in the academic unit.
4. Seniority is a number calculated as the sum of the total number of semesters and the sum of all fractional appointments (pro-rated for any period of employment of less than a full four-month semester) that the Employee has worked for the academic unit.
 - a. Spring/summer terms will be counted the same as a fall or winter semester.
 - b. In a situation where seniority is the same for two or more Employees, the Employee with more full time service in the academic unit shall receive preference.

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- c. An Employee will not lose seniority rights because of a layoff or leave of absence as provided for under Article XXXI., Leaves of Absence Without Pay.
- d. For Employees with specified joint appointments in more than one academic unit, the semesters of employment and appointments in those units count toward the calculation of an Employee's seniority factor.
- e. The Employer shall calculate and maintain a record of the seniority for each Employee, including those on layoff. Furthermore, the Employer shall provide the Union with an updated electronic list of said Employees and their seniority on August 15th, November 15th, and March 15th of each academic year. In circumstances potentially involving Employees with seniority accrued prior to Spring Term 1987, academic units making seniority-based decisions will be responsible for determining the total amount of seniority in the academic unit (i.e. including seniority accrued prior to Spring Term 1987) for the specific individual(s) under consideration for a seniority-based decision, and for appropriately applying it in related decision-making.

Section B. Procedure for Layoff

1. Consistent with the provisions of this Agreement, the Employer will identify Employees to be laid off.
2. Except as provided in B.5. below, the order of layoff for Employees within each specific title in the academic unit shall be on the basis of expertise, ability, and performance relevant to the assignment in question.

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Expertise, ability, and performance relevant to the assignment in question will be assessed based on a review of relevant factors which may include, but are not limited to:

- a. Employee's experience in teaching the course(s) in question, or closely related course(s)
 - b. Command and delivery of the subject matter
 - c. Plan and design of course material
 - d. Currency in the subject matter and teaching methods
 - e. Relevant education, training and experience
 - f. Compatibility of the Employee's plan and design of course material and teaching methods with the academic unit's pedagogical approach.
3. When there is no substantial difference in the degree of expertise, ability, and performance relevant to the assignment in question between two or more Employees within a specific Lecturer title, the order of layoff shall be in inverse order of seniority.
4. Except as provided in B.5. below, in the event that the layoff may involve Employees in different titles, the following will apply:
- a. A Lecturer II will not be subject to layoff before a Lecturer I except:
 - i. as specifically provided for in Article XIV., Provisions for Special Case Appointments;
or
 - ii. when the Employer can demonstrate a clear and convincing case that the Lecturer I's expertise, ability, and performance relevant to the assignment in question exceeds that of the Lecturer II.

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- b. A Lecturer IV will not be subject to layoff before a Lecturer III except
 - i. as specifically provided for under Article XIV, Provisions for Special Case Appointments; or
 - ii. when the Employer can demonstrate a clear and convincing case that the Lecturer III's expertise, ability and performance relevant to the assignment in question exceeds that of the Lecturer IV.
 - c. A Lecturer III/IV may be retained over a Lecturer I/II in the situation where the affected Lecturers have all taught the course.
5. If the date of the notice of layoff is on or after the first day of classes of the semester for which the layoff applies, the academic unit may determine the order of layoff in accordance with the provisions of B.2., B.3., and B.4. above, or by the actual section or course cancellation (i.e. those Employees assigned to cancelled course(s) or section(s) could be selected for layoff).

Section C. Notice

1. Employees shall be given written notice of the effective date of any layoff, as soon as possible after the decision is made. The notice provided by the Employer shall include the basis for its decision and shall include the language in Section F. below regarding benefits coverage.
2. Lecturer Is will receive notice of layoff no later than April 30 for the subsequent fall semester and by no later than December 5 for the subsequent winter semester.
3. Lecturer IIs will receive notice of layoff no later than April 30 for the subsequent academic year beginning September 1.

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4. Lecturer IIIs and Lecturer IVs will receive notice of layoff no later than April 1 for the subsequent academic year beginning September 1.
5. When the Employer notifies the Employee of the layoff, the Employer shall, in a timely manner, provide to the Union a copy of the written notice of layoff provided to the Employee pursuant to Section C.1. above. Upon request, the Employer will, within two (2) weeks, provide additional relevant information to the Union regarding the layoff.

Section D. Compensation

1. Should the Employer fail to provide timely notice to Employees covered by C.3. and C.4. above, and subject to D.2. below, the Employee shall be provided with pay equal to 17% of the salary the Employee would have received for the section or course that was cancelled.
2. Lecturer Is, IIs, IIIs, and IVs who are laid off under the provisions of B.5. above shall be provided pay equal to 25% of the salary the Employee would have received for the section or course that was cancelled.
3. Lecturer Is who are laid off after December 20 for the Winter term, or after August 25 for the Fall term, shall be provided pay equal to 17% of the salary the Employee would have received for the section or the course that was cancelled.

Section E. Recall

1. Except as provided in E.2. below, the duration of layoff status shall be limited to two (2) years from the effective date of the layoff. Any reduction in effort, whether within a single appointment or between two (2) appointments, shall not entitle an Employee to more than two (2) years of layoff status.

ARTICLE XII: Layoff, Reduction in Appointment Effort, and Recall

2. The following provisions apply to Lecturer Is first appointed on or after September 1, 2007:
 - a. For a Lecturer I who is laid off prior to being appointed for a third semester, the duration of layoff status shall be limited to one (1) year from the effective date of the layoff. During the period of layoff status, recall rights may not be exercised as described in E.3. and E.4. below, but the academic unit may reappoint the Lecturer I without posting.
 - b. For a Lecturer I who has been appointed for at least three (3) semesters but is laid off prior to being appointed for a fifth semester, the duration of layoff status shall be limited to one (1) year from the effective date of the layoff, and recall rights may be exercised during this period.
3. The order of recall for Employees on layoff within each specific Lecturer title within the academic unit shall be based on expertise, ability, and performance relevant to the assignment in question. Expertise, ability, and performance relevant to the assignment in question will be assessed based on a review of relevant factors which may include, but are not limited to, those factors set forth in Section B.2. of this Article. When there is no substantial difference in the degree of expertise, ability, and performance relevant to the assignment in question between two (2) or more Employees within the specific Lecturer title, the order of recall shall be in order of seniority.
4. In the event that recall may involve Employees in different titles, the following will apply:
 - a. A Lecturer II will be recalled before a Lecturer I except
 - i. as specifically provided for in Article XIV, Provisions for Special Case Appointments; or

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- ii. when the Employer can demonstrate a clear and convincing case that the Lecturer I's expertise, ability, and performance relevant to the assignment in question exceeds that of the Lecturer II.
 - b. A Lecturer IV will be recalled before a Lecturer III except
 - i. as specifically provided for in Article XIV., Provisions for Special Case Appointments; or
 - ii. when the Employer can demonstrate a clear and convincing case that the Lecturer III's expertise, ability, and performance relevant to the assignment in question exceeds that of the Lecturer IV.
 - c. A Lecturer III/IV may be recalled before a Lecturer I/II in the situation where the affected Lecturers have all taught the course.
 - d. When no Employees eligible for recall have presumption of renewal, the Employer may consider applications from external candidates. In the case of internal candidates not covered by E.2. above, an external candidate may be selected for the available position if the external candidate's expertise, ability, and performance relevant to the assignment in question exceeds that of the internal candidate.
- 5. Whenever possible, all Employees on layoff status will be notified via U.S. mail and/or electronic mail by the academic unit and given an opportunity to apply for appointment opportunities. It is the responsibility of the Employee on the layoff status list to provide current contact information to the academic unit and current application materials.

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6. If an Employee rejects the first offer of recall and provides written notice of the rejection with the reason(s) for the rejection to the academic unit in a timely manner, the Employee's layoff status will continue, and the Employee will be given the same rights to notice and opportunities for recall while on layoff status as the Employee had prior to rejecting the offer of recall. If the Employee rejects the first offer of recall, but does not provide written notice as described above, the academic unit is under no obligation to offer the Employee another recall opportunity. If an Employee rejects offers of recall in any two (2) separate semesters while on layoff status, the academic unit is under no obligation to offer the Employee another recall opportunity.

Section F. Benefit Coverage

Employees placed on layoff status will have the same access to general University facilities as Employees not on layoff. For example, Employees may visit and use libraries with regular borrowing privileges, museums, galleries, and special collections. Employees may participate in campus parking, recreational sport facilities, and obtain athletic tickets after meeting specific fee requirements. Additionally, Employees on layoff may have full use of the bus and email systems. An Employee may continue health and dental coverage (COBRA) until the end of the 18th month following the month the layoff became effective, provided the Employee remits payment of the full premium in advance as prescribed by the Employer.

**ARTICLE XIII
DISCONTINUANCE OF PROGRAMS**

In the event of the discontinuance of an academic program, the Employer will provide as much advance notice as possible to all affected Employees. Article XII., Layoff, Reduction in Appointment Effort, and Recall, will be initiated for all affected Employees. Prior to the effective date of the layoff, Employees at their request shall be placed on the recall list of one (1) academic unit on the affected campus per the provisions of Article XII., Layoff, Reduction in Appointment Effort, and Recall, if it is determined by the academic unit that the Employee's qualifications meet the prevailing standards for employment in that academic unit.

ARTICLE XIV
PROVISIONS FOR SPECIAL CASE APPOINTMENTS

Section A. Appointment of Employees to Endowed Positions

1. The term “Endowed Position” means a bargaining unit position that is funded by external (i.e. non-University) sources, and is generally governed by a separate agreement between a donor and the academic unit that sets the terms of the position. The position is for a fixed duration not to exceed five (5) years. The Employee selected for the Endowed Position will be appointed in a LEO title and may carry an honorific title that may be used as a working title.
2. The Employer will provide the following information to the Union when it appoints an Employee to an Endowed Position: name of the Employee, title of the Endowed Position, appointing academic unit, duration of the appointment, and notice if posting was waived.
3. The provisions of Article XXVII.A., Posting, shall not apply to Endowed Positions.
4. The provisions of Article XII., Layoff, Reduction in Appointment Effort, and Recall, shall not apply to Endowed Positions.
5. An Employee in an Endowed Position may not be displaced by another Employee who is subject to layoff or reduction in effort under Article XII.B., Procedure for Layoff.
6. An Employee in an Endowed Position is eligible for the unpaid leaves of absence set forth in Article XXXI., irrespective of the bargaining unit title held by the Employee.

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7. An Employee in an Endowed Position may be given a multi-year appointment, irrespective of the bargaining unit title held by the Employee.
8. While in an Endowed Position, an Employee will not be subject to the major review provisions of this Agreement and is not eligible for presumption of renewal.
9. Prior to appointing an Employee in an Endowed Position for any period beyond the period of appointment in the Endowed Position, the position shall be posted in accordance with the provisions of Article XXVII.A., Posting, and Employees on layoff in the academic unit shall be notified of the position in accordance with Article XII.E. If the Employee in an Endowed Position is hired for the position, the former honorific title will no longer be used, and he or she will have all prior semesters of service and percentages of effort up to a maximum of four (4) semesters applied to his or her seniority calculation.
10. If the Employee had been an Employee prior to his or her appointment in an Endowed Position, and continues in a bargaining unit position after the Endowed Position ends, he or she shall have all prior semesters of service and percentages of effort in the Endowed Position applied to his or her seniority calculation.

Section B. Dual Career Appointments

1. The term “Dual Career Appointment” means a bargaining unit position, at least one-half of which is funded by the Provost’s Office and/or other sources outside the academic unit, held by an Employee whose appointment is related to the recruitment or retention of the Employee’s partner to a tenured, tenure-track, or research-track position.

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2. The Employer may appoint no more than twenty-four (24) individuals into Dual Career Appointments during the term of the Agreement.
3. The Employer will provide the following information to the Union when it appoints an Employee to a Dual Career Appointment: name of Employee, appointing academic unit, Dual Career Appointment status, duration of the appointment, and notice if posting was waived.
4. The provisions of Article XXVII.A., Posting, shall not apply to Dual Career Appointments.
5. During the course of the Provost Office/outside funding of a Dual Career Appointment, the provisions of Article XII., Layoff, Reduction in Appointment Effort, and Recall, shall not apply.
6. During the course of the Provost Office/outside funding of a Dual Career Appointment, an Employee in a Dual Career Appointment may not be displaced by another Employee who is subject to layoff or reduction in effort under Article XII.B., Procedure for Layoff.
7. At the discretion of the academic unit, an Employee in a Dual Career Appointment may be given a working title in the adjunct series, without holding a regular non-instructional title at the University, at a rank deemed appropriate by the academic unit.
8. An Employee in a Dual Career Appointment is eligible for the unpaid leaves of absence set forth in Article XXXI., irrespective of the bargaining unit title held by the Employee.

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9. An Employee in a Dual Career Appointment may be given a multi-year appointment, irrespective of the bargaining unit title held by the Employee.
10. Prior to appointing an Employee in a Dual Career Appointment for any period beyond the period of Provost's Office/outside funding, the position shall be posted in accordance with the provisions of Article XXVII.A., Posting, and Employees on layoff in the academic unit shall be notified in accordance with Article XII.E. If the Employee formerly in a Dual Career Appointment is hired for the position, the former adjunct title, if any, will no longer be used. Once appointed, the Employee will have all prior semesters of service and percentages of effort up to a maximum of four (4) semesters applied to his or her seniority calculation.

Section C. Programs to Hire Recent University Graduates

1. The provisions of this Section shall apply to Recent Graduate Programs. The term "Recent Graduate Program" means a program designed to provide fixed-duration, post-graduate teaching experience not to exceed two (2) years to recent University graduates. The term "Recent Graduate Position" means a Lecturer I position held by an Employee who earned either a terminal masters or doctorate degree from the academic unit that wishes to appoint the Employee. An Employee appointed to a Recent Graduate Position must be appointed to the Position within one (1) year from the date of the Employee's graduation.
2. If the Employer decides to create a new Recent Graduate Program, the Employer shall notify the Union. For each proposed Recent Graduate Program,

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the Employer and the Union shall agree on an appropriate number of positions to be covered by such Program. In the event an Employee appointed under a Recent Graduate Program is appointed to a second year in a Recent Graduate Position, this second appointment shall count as one of the allowable appointments for that year.

3. The Employer will provide the following information to the Union when it appoints an Employee to a position covered by a Recent Graduate Program: name of Employee, appointing academic unit, duration of the appointment, Recent Graduate Program status, and notice if posting was waived.
4. The provisions of Article XXVII.A., Posting, shall not apply to appointments of Recent Graduates.
5. During appointment in a Recent Graduate Position, the provisions of Article XII., Layoff, Reduction in Appointment Effort, and Recall, shall not apply.
6. During appointment in a Recent Graduate Position, an Employee in a Recent Graduate Position may not be displaced by another Employee who is subject to layoff or reduction in effort under Article XII.B., Procedure for Layoff.
7. Prior to appointing an Employee in a Recent Graduate Position for any period beyond the period of appointment in the Recent Graduate Position, the position shall be posted in accordance with the provisions of Article XXVII.A., Posting, and Employees on layoff in the academic unit shall be notified in accordance with Article XII.E. If the Employee in a Recent Graduate position is hired

ARTICLE XIV: Provisions for Special Case Appointments

for the position, he or she will have all prior semesters of service and percentages of effort up to a maximum of four (4) semesters applied to his or her seniority calculation.

Section D. Exchange Programs

1. The provisions of this Section shall apply to Exchange Programs. The term “Exchange Program” means a program involving a formal agreement between the University and another institution or established group of institutions of higher education (either foreign or domestic) under which the University places students or recent graduates of another institution into time-limited teaching roles not to exceed two (2) years at the University. “Exchange Program Position” means a Lecturer I position held by an Employee under an Exchange Program.
2. If the Employer decides to create a new Exchange Program, the Employer shall notify the Union. For each proposed Exchange Program, the Employer and the Union shall agree on an appropriate number of positions to be covered by such Program. In the event an Employee appointed under an Exchange Program is appointed to a second year in an Exchange Program Position, this second appointment shall count as one of the allowable appointments for that year.
3. In the event the academic unit does not have an agreement with the Union as to the appropriate number of Exchange Program Positions at the time it makes the appointment, academic units with existing Recent Graduate Programs may appoint Employees who would qualify as Exchange Program appointees in place of an available Recent Graduate Position.

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4. The Employer will provide the following information to the Union when it appoints an Employee to an Exchange Program Position: name of Employee, appointing academic unit, duration of the appointment, Exchange Program status, and notice if posting was waived.
5. The provisions of Article XXVII.A., Posting, shall not apply to Exchange Program Positions.
6. The provisions of Article XII., Layoff, Reduction in Appointment Effort, and Recall, shall not apply to Exchange Program Positions.
7. An Employee in an Exchange Program Position may not be displaced by another Employee who is subject to layoff or reduction in effort under Article XII.B., Procedure for Layoff.
8. Prior to appointing an Employee in an Exchange Program Position for any period beyond the period of appointment in the Exchange Program Position, the position shall be posted in accordance with the provisions of Article XXVII.A., Posting, and Employees on layoff in the academic unit shall be notified in accordance with Article XII.E. If the Employee in an Exchange Program Position is hired for the position, he or she will have all prior semesters of service and percentages of effort up to a maximum of four (4) semesters applied to his or her seniority calculation.

E. Noted Professionals

1. The term “Noted Professional” refers to an Employee, appointed to a bargaining unit position, who is a prominent scholar, researcher, artist, performer, or professional whose employment responsibilities do not

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lie with another institution of higher education. The appointment period is for one (1) academic year, and may be extended, under unusual circumstances, for up to one (1) additional academic year. The Union will be notified in writing at least thirty (30) days prior to the extension of the appointment.

2. The Employer may appoint no more than eighteen (18) individuals into Noted Professional Appointments during the term of the Agreement. In the event an Employee appointed under a Noted Professional Appointment is appointed to a second year as a Noted Professional, this second appointment shall count as one of the allowable appointments for the term of the Agreement.
3. The Employer will provide the following information to the Union when it appoints an Employee as a Noted Professional: name of the Employee, the title being given, the appointing academic unit, Noted Professional appointment status, the duration of the appointment, and notice if posting was waived.
4. The provisions of Article XXVII. A., Posting, shall not apply to a Noted Professional appointment.
5. The provisions of Article XII., Layoff, Reduction in Appointment Effort, and Recall, shall not apply to a Noted Professional.
6. An Employee in a Noted Professional appointment may not be displaced by another Employee who is subject to layoff or reduction in effort under Article XII.B., Procedure for Layoffs.

ARTICLE XIV: Provisions for Special Case Appointments

7. Except as required by state or federal law, an Employee in a Noted Professional appointment is not eligible for unpaid leaves of absence set forth in Article XXXI., Leaves of Absence Without Pay, irrespective of the Employee's title or length of service.
8. The Employer may give the Noted Professional any existing instructional title established by the Employer as a working title.
9. While in a Noted Professional appointment, the Employee will not be subject to the major review provisions of this Agreement and is not eligible for presumption of renewal.
10. Prior to appointing an Employee in a Noted Professional appointment for any period beyond the Noted Professional appointment, the position shall be posted in accordance with Article XXVII.A., Posting, and Employees on layoff in the academic unit shall be notified in accordance with Article XII.E. If the Employee formerly in a Noted Professional appointment is hired for the position, the former working title will no longer be used. Once appointed, the Employee will have all prior semesters of service and percentages of effort up to a maximum of four (4) semesters applied to his or her seniority calculation.

Section F.

1. The Employer and the Union may enter into a Memorandum of Understanding to address unique or unanticipated aspects of any individual appointment or program described above.
2. The Employer shall not use the provisions of this Article for the purpose of denying Employees access to reappointment, major review, and/or renewal status.

ARTICLE XIV: Provisions for Special Case Appointments

3. At the request of either party, the Employer and the Union will meet to review and revise the implementation of this Article; such review and revision may include negotiated changes to this Article.

ARTICLE XV
SALARY

Section A. General Conditions

1. An Employee's initial appointment shall be at a specified percent of effort and an initial salary rate which shall be at least the minimum salary rate specified below and consistent with other starting salaries for Employees in the employing academic unit.

2. Annual Increases:
 - a. Effective September 1, 2010, September 1, 2011, and September 1, 2012, all Employee full-time salary rates at Dearborn and Flint shall increase by the average annual percent increase, excluding retention, promotion, and equity increases, for tenured and tenure-track faculty as set forth by the provost at each campus.

 - b. All Employee full-time rates for Employees on the Ann Arbor campus shall increase as follows:

September 1, 2010:	2.5 %
September 1, 2011:	2.5 %
September 1, 2012:	2.75 %

 - c. In the event that the increases described above result in a full-time salary rate less than the minimum full-time salary rate set forth in Section B., the Employee's full-time salary rate shall be increased to the relevant minimum full-time salary rate.

3. Major Review Increases:

In addition to the annual salary increases provided in Section A.2. above, following the successful completion of an Employee's first and second major review, as set

forth in Article XI., Appointments, Major Review, and Renewal, each Employee shall receive a major review increase as follows:

- a. Lecturer I and II:
 - i. Seven percent (7%) increase to the Employee's full-time rate effective on the 1st of September following successful completion of the first major review.
 - ii. Seven percent (7%) increase to the Employee's full-time rate effective on the 1st of September following successful completion of the second major review.
- b. Lecturer III and IV:
 - i. Seven percent (7%) increase to the Employee's full-time rate effective on the 1st of September following successful completion of the first major review.
 - ii. Seven percent (7%) increase to the Employee's full-time rate effective on the 1st of September following successful completion of the second major review, or as otherwise provided for in Memorandum of Understanding # 1, Special Provisions Covering Lecturer IV Major Reviews in the College of Literature, Science, and the Arts.

4. In addition to the annual salary increases provided in Section A.2. above, following successful completion of an Intermittent Lecturer review under Article XI.B.6., the following provisions will apply:
 - a. Seven percent (7%) increase to the Employee's full-time rate effective on the 1st of September following successful completion of the first review.
 - b. Seven percent (7%) increase to the Employee's full-time rate effective on the 1st of September

ARTICLE XV: Salary

following successful completion of the second review.

5. Adjunct Review Increase

Upon successful completion of both the first and second review under Article XI.B.6., an Employee appointed in an adjunct title shall receive a lump sum payment in an amount equal to seven percent (7%) of the full-time rate of the adjunct appointment, prorated to the appointment effort in the adjunct title during the semester in which the review was completed. Such payment shall be made no later than the end of the month following the month in which the review is completed.

6. For Employees who remain in the same title, at no time shall the Employee's full time salary rate be reduced. For Employees who held appointments under Article XIV.A., Endowed Positions, XIV.B., Dual Career Appointments, and XIVE.E., Noted Professionals, if the Employee is appointed to an appointment for any period beyond the Special Case appointment, the full-time salary rate may be reduced. For other Employees changing LEO unit title, if the Employer proposes to reduce the full-time salary rate, at the Employee's request the parties shall meet in Special Conference to review the issue.

7. In addition to A.2. above, the Employer may increase an Employee's full-time salary rate based on merit, or equity, or retention considerations. Such increases will be effective on either September 1st or January 1st.

Section B. Minimum Full-Time Salary Rates

Effective September 1, 2010, the minimum full-time salary rates shall be as follows:

	Ann Arbor	Dearborn	Flint
Lecturer I/II	\$32,000	\$26,000	\$25,000
Lecturer III/IV	\$34,000	\$30,000	\$29,000

Effective September 1, 2011, the minimum full-time salary rates shall be as follows:

	Ann Arbor	Dearborn	Flint
Lecturer I/II	\$33,000	\$27,000	\$26,000
Lecturer III/IV	\$35,000	\$31,000	\$30,000

Effective September 1, 2012, the minimum full-time salary rates shall be as follows:

	Ann Arbor	Dearborn	Flint
Lecturer I/II	\$33,300	\$27,300	\$26,300
Lecturer III/IV	\$35,300	\$31,300	\$30,300

Section C. Pay Schedules

1. Lecturer Is are paid on a per-term or U-YrT basis.
2. Upon appointment to the title of Lecturer II, Employees on the Dearborn campus may elect to be paid on either a U-YrT or a U-YrD basis. Upon initial appointment to the title of Lecturer II, Employees on the Ann Arbor or Flint campus may elect to be paid on either a U-YrT or a U-Yr basis. If no election is made, the Lecturer II will be paid on a U-YrT basis. Employees who were employed as Lecturer IIs prior to September 1, 2010 will remain on the pay schedule that they previously elected.

ARTICLE XV: Salary

3. Lecturer IIIs and Lecturer IVs are paid on a U-Yr, UYrD, or 12-month basis.
4. Effective September 1, 2010, all Employees on a U-Year appointment will be paid on Schedule I.

**ARTICLE XVI
SPRING/SUMMER SALARIES**

The compensation practices, including pay rates, of each academic unit for spring, summer, or spring/summer semester appointments in effect during 2010 will continue in effect. In the event the Employer proposes to make substantive changes to the current policy, the Employer will provide reasonable notice of the intent to make the changes and, upon request, will engage in impact negotiations with the Union.

The parties agree to meet in Special Conference to discuss situations in academic units where Employees allege that unfair practices in spring/summer assignments exist.

**ARTICLE XVII
BENEFIT ELIGIBILITY**

Section A.

Employees with a minimum 50% total (concurrent) appointment of at least four (4) continuous months duration shall be eligible for the Group Health Insurance Plan (medical and prescription drugs), Dental Plan, Vision Plan, University and Optional Group Life Insurance Plan, Dependent Life Insurance, and Legal Plan.

Section B.

Lecturer Is and Intermittent Lecturers with a minimum 50% total (concurrent) appointment and funding for one (1) full term or at least four (4) continuous months shall be eligible for the Basic and Supplemental Retirement Plans. All other Employees with a minimum 1% appointment and funding of at least four (4) continuous months duration shall be eligible for the Basic and Supplemental Retirement Plans.

Section C.

Lecturer Is with less than two (2) years of service, Intermittent Lecturers, and Employees in the Adjunct series are not eligible for the Expanded Disability Plan. All other Employees with a minimum 50% appointment and funding of at least eight (8) months duration shall be eligible for the Expanded Disability Plan or with five (5) years of service and less than a 50% appointment and funding of at least eight (8) months duration.

Section D.

Employees with a minimum 50% appointment who receive salary from the University and funding for at least four (4) continuous months duration shall be eligible for the Flexible Spending Accounts.

Section E.

Employees shall be eligible for the Travel Accident Plan.

Section F.

The Employer shall notify the Employee within thirty (30) days of any change in his or her benefit eligibility and the process for making changes in benefit enrollment.

Section G.

The Employer will not retroactively deny benefit coverage to an Employee who initially received a total appointment of at least 50% but who subsequently received a notice of layoff on or after the first day of the first month of the semester that reduced the Employee's total appointment to less than 50% for that semester. In such circumstances, the Employee's benefits shall terminate at the end of the first month of the affected semester.

Section H.

Appointment fraction averaging occurs in some academic units to enable Employees to be eligible for benefits during the terms of an appointment. The practice typically occurs when an Employee is appointed for fall and winter semesters and his or her appointment fraction is over 50% in one semester and greater than 0% but less than 50% in the other semester. For example, an Employee may have a yearly 50% appointment, but teach two (2) classes in fall semester (66% appointment) and one class in winter semester (33% appointment). When averaged, the Employee has an annual 50% appointment and is eligible for benefits. This practice shall continue and is at the discretion of the Employer.

This provision will not negatively affect the benefits eligibility of those Employees with 0% effort in a given semester who had benefits coverage under current appointment averaging practices.

**ARTICLE XVIII
BENEFIT PLANS**

Section A. General Provisions

1. All benefits, including opt-out credits, described in this Article shall remain as they were at the time of ratification with the provision that the Employer may make minor adjustments. The Employer agrees to provide reasonable notice and will meet and discuss in Special Conference any substantial change to any benefit, including but not limited to, changes in co-pays, deductibles, out-of pocket expenses, and eligibility of dependents.
2. Matters concerning compliance with the provisions of this Article, and whether or not the Employee has coverage in accordance with terms of any plan, shall be subject to the Grievance and Arbitration Procedures. Service disputes with benefit providers or payers shall not be subject to the Grievance and Arbitration Procedures.
3. If, during the term of this Agreement, a federal or state law is enacted which requires the payment of taxes or premiums to either the federal or state government or another entity for hospital or medical benefits for Employees, the Employer may make such adjustments in the Group Health Plan to avoid duplication of benefits.

Section B. Health Insurance Plan

1. Health Insurance Plan for the Remainder of Calendar Year 2010 and for Calendar Year 2011

During calendar years 2010 and 2011, Employees may be charged a share of the cost of group health insurance premiums not to exceed the maximum indicated below for the plan and coverage level elected:

The Group Health Insurance Plan (medical and prescription drug) as of 01/01/05 contains a 4-tier structure of coverage consisting of:

- i. One adult;
- ii. One adult plus any number of children;
- iii. One adult plus one adult dependent; and
- iv. One adult plus one adult dependent plus any number of children.

The Employer contribution toward the cost of the group health insurance plan premium for individual Employee coverage (Tier i: one adult) will be 95% of the average premium cost of the two lowest-cost comprehensive plans. The Employer contribution toward the cost of group health insurance plan premiums for other tiers of coverage (those that include dependents) shall be the same contribution for the coverage for the Employee plus an additional contribution for covered dependents, calculated such that the Employer pays 85% of the aggregate premium cost for all covered individuals.

2. Health Insurance Plan Effective January 1, 2012
The University contribution for health insurance will be based on the two (2) lowest-cost comprehensive plans and by weighting the premiums based on enrollment. The base premiums will be calculated on actual cost experience. The highest percentage University contribution will be made for Employees, the second highest percentage University contribution for child dependents of Employees, and the third highest percentage University contribution for adult dependents of Employees.

Eligible Employees with appointments of 80% or greater will receive University contributions under the salary bands and formula:

ARTICLE XVIII: Benefit Plans

Salary Bands	One Employee	Adult Dependent	Children
Band 1: \$38,700 and below (1st quartile)	93%	66%	75%
Band 2: \$38,700 - \$52,100 (2nd quartile)	Between 90-93%	Between 57-66%	Between 70-75%
Band 3: \$52,100 and above (3rd & 4th quartile)	90%	57%	70%

NOTE: The dollar amounts for each band shown in the table above are for calendar year 2010, and are based on quartiles. The breakpoints from one band to the next may be automatically adjusted each year as salaries change.

University contribution for eligible Employees with appointments of 50% to 79% will be 80% of the University contribution percentage applied to Employees with appointments of 80% or more (80% times 93% of the University contribution). All eligible Employees with an appointment of 50% to 79% will be assigned to Band 1.¹

3. The Employee will be responsible for any additional premium cost above the base Employer contribution rate toward the Employee's plan of choice. During the term of this Agreement, any significant change in the Employer's contribution toward the total group health insurance premium will be subject to additional negotiation with the Union.

¹ See Memorandum of Understanding #2, Implementation of Changes to Article XVIII.B. and the Offset Payment Program.

4. The Employer shall provide a monthly opt-out credit to those Employees who elect no health insurance coverage in the same manner and to the same extent as provided to other University employees and who certify that they have other health insurance coverage through another employer's group health plan.
5. Summer Benefits/Seasonal Leave
 - a. Employees whose appointments are 50% or more for fall and winter semesters and who are participating in the health and/or dental plans shall receive Employer contributions to summer (May 1 through August 31) health and/or dental benefits.
 - b. For Employees who are not on University Year appointments, Employee contributions toward summer health and/or dental benefits coverage will be deducted from the Employee's last paycheck in April unless the Employee notifies the academic unit in writing, by no later than April 1, that (1) he or she does not wish to continue health and/or dental benefits during the summer or (2) that he or she wishes to make monthly payments to the Employer during the period May 1 through August 31.
 - c. An Employee will be on a "Seasonal Leave of Absence" without University or Unemployment Compensation during the period of inactive employment (May 1 through August 31).
6. Fall or Winter Semester Benefits Bridge
 - a. The provisions of this section apply to Employees in the following academic units: English Language Institute, Ann Arbor School of Nursing, and Dearborn School of Education. If another academic unit emerges as having Employees with

ARTICLE XVIII: Benefit Plans

similar regular appointment patterns as those identified above, the parties will meet in Special Conference regarding potential inclusion under this Section.

- b. Employees whose regular appointments are 50% or more for winter semester and spring-summer term and who are participating in the health and/or dental plans shall receive Employer contributions to fall semester (September 1 through December 31) health and/or dental benefits.
- c. For Employees who are not on University Year appointments, Employee contributions toward Fall semester health and/or dental benefits coverage will be deducted from the Employee's last paycheck in August unless the Employee notifies the academic unit in writing, by no later than August 1, that (1) he or she does not wish to continue health and/or dental benefits during the fall semester or (2) that he or she wishes to make monthly payments to the Employer during the fall semester.
- d. An Employee will be on a "Seasonal Leave of Absence" without University or Unemployment Compensation during the period of inactive employment (September 1 through December 31).
- e. Employees whose regular appointments are 50% or more for spring -summer term and fall semester who are participating in the health and/or dental plans shall receive Employer contributions to winter semester (January 1 through April 30) health and/or dental benefits.
- f. For Employees who are not on University Year appointments, Employee contributions toward

winter semester health and/or dental benefits coverage will be deducted from the Employee's last paycheck in December unless the Employee notifies the academic unit in writing, by no later than December 1, that (1) he or she does not wish to continue health and/or dental benefits during the winter semester or (2) that he or she wishes to make monthly payments to the Employer during the winter semester.

- g. An Employee will be on a "Seasonal Leave of Absence" without University or Unemployment Compensation during the period of inactive employment (September 1 through December 31).

Section C. Group Health Insurance

The Group Health Insurance Plan includes a medical and prescription drug plan and shall be as provided by the Employer. In the event of any changes instituted by the Employer in the Group Health Insurance Plan, the Union will be notified thirty (30) days prior to the effective date of change.

Section D. Group Dental Plan

The Group Dental Plan shall be as provided by the Employer. Employees shall have a choice of three (3) dental plan options. The University contribution toward dental plan coverage shall be provided in the same manner and to the same extent as provided to other University employees. The Employer will provide a monthly opt-out credit to those Employees who elect no dental coverage and have at least one (1) year of continuous service. The opt-out credit will be provided in the same manner and to the same extent as provided to other University employees. The Employer will automatically enroll Employees who have not opted for a particular dental plan in The University of Michigan Dental Plan, Option I after one (1) year of continuous service.

Section E. Travel Accident Insurance

The Travel Accident Insurance Plan shall be as provided by the Employer in the same manner and to the same extent as provided to other University employees.

Section F. Disability Plan

The Expanded Disability Plan shall be as provided by the Employer in the same manner and to the same extent as provided to other University employees.

1. The Employer will pay the entire cost for coverage up to a base income of \$30,000 after the first four (4) years of service. During the first four (4) years of service the Employee must pay the entire cost for coverage on all base income.
2. An eligible Employee shall receive a disability income which shall be 65% of his or her covered monthly base salary.
3. In the event that cash benefits are received from other sources as set forth in the Plan, the disability income set forth in paragraph 2 above shall be adjusted so that the combination of disability income and cash benefits from other sources shall not exceed 65% of the Employee's monthly base income and never more than the maximum monthly benefits payable as set forth in the plan.
4. For each month that a disability income is received, Retirement Plan, Group Life Insurance, Dental Insurance Plan, and Health Insurance Plan contributions shall be made by the University as provided in the Disability Plan.

5. Consistent with the terms of the Expanded Disability Plan, when an Employee is first eligible for the Plan in accordance with Article XVII.C., he or she will have thirty (30) days to enroll in the Plan without providing satisfactory evidence of insurability; eligible Employees who enroll after the thirty (30) day period must provide satisfactory evidence of insurability.

6. In order to be eligible to apply for benefits under the Expanded Disability Plan, an Employee must participate with the University's Work Connections program for assistance with management of any serious illness or injury. In addition, in the event any University employee group receives from the University an increase to the \$30,000 per year base income limit as set forth in Article XVIII.F.1., or to the 65% of monthly base income limit as set forth Article XVIII.F.2, or the maximum monthly benefit payable as set forth in Article XVIII.F.3., the University shall increase these limits for Employees to the same extent and at the same time.

Section G. Retirement Plan

The retirement program shall be as provided by the Employer. It is understood that the retirement plan may be amended, except that the following, consistent with the terms of the Teacher's Insurance Annuity Association and College Retirement Equity Fund (TIAA-CREF) or Fidelity Investments retirement plan, shall not be changed during the term of this Agreement.

1. For Employees hired and eligible to participate in the Basic Retirement Plan prior to September 1, 2010
 - a. The Employer will contribute an amount equal to ten (10) percent of an Employee's earnings each month that the Employee contributes five (5) percent of earnings.

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- b. At the option of a 100% appointed Lecturer II, III, or IV Employee, age thirty-five (35) or older, and with two (2) years of service, the Employer will contribute an amount equal to five (5) percent of an Employee's social security base earnings each month and the Employee will not contribute. When earnings are in excess of the social security base, the Employer will contribute an amount equal to ten (10) percent of an Employee's excess earnings each month and the Employee will contribute an amount equal to five (5) percent of the Employee's excess earnings each month.
2. For Employees hired and eligible or newly eligible to participate in the Basic Retirement Plan on or after September 1, 2010
 - a. Prior to the Employee completing 12 consecutive months of service eligible for participation in the retirement plan, the Employee may contribute an amount equal to five (5) percent of earnings each month, and the Employer will not contribute. After completing 12 consecutive months of service eligible for participation in the retirement plan, the Employer will contribute an amount equal to ten (10) percent of an Employee's earnings each month that the Employee contributes five (5) percent of earnings.
 - b. At the option of a 100% appointed Lecturer II, III, or IV Employee, age thirty-five (35) or older, and with two (2) years of service, the Employer will contribute an amount equal to five (5) percent of an Employee's social security base earnings each month and the Employee will not contribute. When earnings are in excess of the social security base, the Employer will contribute an amount equal to ten (10) percent of an Employee's excess earnings each month and the Employee will

contribute an amount equal to five (5) percent of the Employee's excess earnings each month.

Section H. Group Life Insurance

During the term of this Agreement, the University Life Insurance Plan and the Optional Life Insurance Plan shall be as provided by the Employer in the same manner and to the same extent as provided to other University employees. Newly hired or newly eligible Employees will be enrolled in the University Life Insurance Plan for \$30,000 in coverage at no cost to the Employee. If enrolled in the University Life Insurance Plan and the Employee requests additional life insurance coverage, the Optional Life Insurance Plan is available. The amount of life insurance coverage elected by an Employee under the Optional Life Insurance Plan may range from \$5,000 at the minimum to an amount equal to six (6) times the Employee's salary (one million dollar maximum).

The cost of the Optional Life Insurance Plan is determined by the amount of coverage selected, current age, smoking status and current salary. The amount of coverage chosen and its cost will increase when salary is increased. The cost will also increase when moving into the next higher age bracket. The Employee will pay the full cost in the same manner and to the same extent as provided to other University employees.

The Dependent Life Insurance Plan shall be as provided by the Employer in the same manner and to the same extent as provided to other University employees.

Section I. Other Benefits

The Legal Plan, Individual Long-Term Care Insurance, and a Vision Plan shall be as provided in the same manner and to the same extent as is provided for other University employees.

Section J. Bridging Eligible Service Periods For Retirement With Benefits

1. A reduction in an appointment effort below 50% will be counted as eligible service to retire with medical, pharmacy, dental, and life insurance benefits and to maintain continuity of service accrual provided that:
 - a. The individual had an appointment eligible for service accrual to retire with medical, pharmacy, dental, and life insurance benefits prior to the reduction in effort;
 - b. The reduced appointment effort is less than 50% but greater than 0%;
 - c. The duration of the reduction in appointment is less than one (1) year;
 - d. The individual returns to an appointment eligible for retirement with medical, pharmacy, dental, and life insurance benefits service accrual following the reduction.

2. If the duration of the reduction is one (1) year or greater, the service during the reduction below 50% will not be credited as accrual toward meeting the eligibility to retire with medical, pharmacy, dental, and life insurance benefits. Eligible service accrued prior to the reduction will be added to an eligible service period that follows the reduction period provided that:
 - a. The individual had an appointment eligible for retirement with medical, pharmacy, dental, and life insurance benefits service accrual prior to the reduction in effort;
 - b. The reduced appointment effort is less than 50% but greater than 0%;
 - c. The duration of the reduction in appointment is less than five (5) years;

- d. The individual returns to an appointment eligible for retirement with medical, pharmacy, dental, and life insurance benefits service accrual following the reduction.

An individual is permitted to bridge service in addition to, and in conjunction with, Prior Service Credit and Reinstatement under SPG 201.49. There is no limit to the number of times an individual may elect to bridge eligible service periods. Since the service date is not changed, bridging service will have no effect on any other University benefit.

**ARTICLE XIX
PERFORMANCE EVALUATION**

Section A. General Provisions

1. There are four (4) types of evaluation: interim reviews, major reviews, continuing renewal reviews and remediation reviews. Interim reviews are conducted no more than once per year, and at minimum, by no later than the end of the fifth semester (i.e. fall or winter) of appointment. Major reviews are conducted in accordance with the schedule set forth in Article XI.B. Continuing renewal reviews are conducted prior to the end of each multi-year appointment that follows the successful completion of two major reviews. Remediation reviews are conducted following an unsuccessful continuing renewal review. Reviews will be of an Employee's performance based on the job description given in his or her appointment letter and other assigned duties and in accordance with procedures and criteria set forth in this article.

2. Except as provided in Section G. below, allegations of procedural violations of this article shall be subject to Article X., Grievance and Arbitration Procedure. An arbitrator reviewing procedural violations shall have the authority to order the Employer to redo the procedure.

3. Each academic unit will establish and distribute written procedures and criteria for interim reviews, major reviews, and continuing renewal reviews, and procedures for remediation reviews, including procedures for classroom observations, if observations are to be part of a review process. New Employees shall receive this information upon commencement of their initial appointment. The Employee scheduled for a review shall be notified in the semester prior to

the semester of the review of the date(s) by which the Employee must submit materials required for a review.¹

4. Beginning with reviews conducted in the 2011-12 academic year, if an academic unit uses specific measures or benchmarks of evidence to assess performance, the academic unit will inform the Employee in writing of the specific measures or benchmarks by July 1 for the upcoming academic year.
5. Except where specified in the Agreement, the academic unit will determine the frequency of, the manner of, and the Employee's responsibilities in evaluations. Process and procedure of evaluation will be consistent with commonly accepted standards within The University of Michigan for evaluating teaching.
6. In addition to providing feedback as a part of the review procedures set forth in this Article, if an academic unit has concerns about the performance of an Employee at any time, the unit shall share those concerns in a timely way with the Employee.
7. Academic units shall give Employees complete copies of student evaluations, including statistical summary sheets, if available, within a reasonable time frame. If distribution of evaluations is by paper copies, the units will give paper copies to the Employees at no charge. If distribution is electronic, Employees shall be notified of the availability of on-line copies.

¹ If the Employee is to submit major review materials in the fall term, the academic unit will notify the Employee during the previous winter term. If the Employee is to submit materials in the winter term, the academic unit will notify the Employee during the previous fall term.

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8. In any review, student evaluations shall not be the sole measure of teaching performance. A small amount of negative student evaluations shall not in and of itself constitute grounds for an unsuccessful review.
9. If classroom observations are a part of the academic unit's review materials, prior to the observation the Employee may provide to the observer the framework, plan, and intent of the class. If the academic unit prepares a written report of the classroom observation, the academic unit will provide a copy of the report to the Employee, in response to which the Employee may provide, in a timely way, additional written information or reflections about the class that was observed. The Employee's response, if any, will be appended to the observation report and provided to the person or committee conducting the review. Observations shall be for full class periods, unless otherwise agreed to by the observer and the Employee. Nothing in this section shall limit the ability of an academic unit to supervise Employees, or to informally observe an Employee's class.
10. Within any academic unit, all evaluations in a given academic year will involve the application of consistent criteria and procedures for all Employees. Employees will be notified of changes in evaluation criteria or significant changes in procedures by July 1 for the upcoming academic year.
11. Evaluation of the Employee's performance shall typically involve consideration of more than one source of evidence of performance, which may include but is not limited to, those listed in D.6. or E.3. below.
12. An isolated incident, standing alone, shall not be considered as evidence of a pattern in the evaluation of an Employee's performance.

13. In the event that an Employee, at the request of the academic unit, accepts an additional teaching assignment on short notice or outside of the Employee's regular area of teaching, this context shall be included in the evaluation of such work.
14. Employees shall be notified in a timely way of the identities of individuals involved in their review. Employees with concerns regarding possible bias on the part of individuals involved in their review must submit their concerns in writing prior to the beginning of the evaluation. Such statements will not be part of the evaluation but will be kept on file with the evaluation.
15. When an Employee routinely teaches in more than one academic unit, at the request of the Employee or of either academic unit, the units shall meet to determine the review criteria, procedures, and timelines that will apply to the Employee's review.
16. Written evaluation review reports shall be, to the extent possible, consistent with evaluative feedback given to the Employee during the review process. Should the Employee receive feedback during the review process that is substantially inconsistent from the feedback received in the written reports, the Employee can request clarification from the academic unit regarding the inconsistency. In the case of such a request, the academic unit will provide written clarification, to which the Employee may respond in writing in a timely way. In no case shall this provision be used to interfere with or delay the review process.

Section B. Annual Report

1. Once per academic year, each academic unit will notify Employees of their obligation to submit an

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annual activity report and the date such report is due according to the specifications provided by the academic unit's guidelines. The annual report will identify and summarize the Employee's performance and achievement relevant to his or her assigned duties during the past year.

2. Annual reports submitted by an Employee during the time period covered by a review will be considered during that review. If, based on any annual report, the academic unit believes improvement is needed in one or more areas, the academic unit shall provide written feedback on an Employee's annual report.
3. An Employee who fails to submit an annual report in a timely manner may, at the discretion of the academic unit, be denied the annual increase provided in Article XV.A.2. as follows:
 - a. The academic unit shall provide the Employee with written notice via U.S. mail of its intent to deny the annual increase;
 - b. Within fourteen (14) days of the date of the written notice, the Employee may submit the annual report and/or provide the academic unit with an explanation of his or her failure to submit the annual report;
 - c. After considering any explanation provided by the Employee, the academic unit will confirm in writing its final decision with respect to the denial of the annual increase.
4. All Employees who work during any part of the annual report period shall be required to submit an annual report.

Section C. Interim Reviews

Following initial appointment as a Lecturer I or III, by no later than the end of the fifth semester (i.e. fall or winter)² of appointment, the academic unit shall conduct an interim review of the Employee that will be based, at a minimum, on the Employee's annual reports, student evaluations, and the syllabi or other equivalent course materials developed by the Employee according to the criteria in D.3. below. At the discretion of the academic unit and with notice to the Employee, other factors may be considered subject to the provisions in Section A. above. This interim review will result in timely written feedback to the Employee. If the interim review identifies areas in need of improvement, upon request of the Employee, the supervisor or designee shall meet with the Employee to discuss those areas and suggestions for improvement. The written feedback, including any clarification by the academic unit and any response by the Employee as set forth in A.16. above, will be considered during the Employee's subsequent major review.

Section D. Guidelines for Major Reviews

1. Standards for reappointment involving major reviews as defined in Article XI., Appointments, Major Review, and Renewal, will be set by each academic unit.
2. As part of the major review process, each academic unit expects its Employees to provide evidence of high quality instruction that fosters students' intellectual development and to contribute to the overall teaching mission of the academic unit.
3. Each academic unit shall establish specific written criteria relevant to its own methods of teaching and subject area(s). Such criteria shall not violate any provisions of this Agreement. The specific criteria

² For Employees covered by Article XI.10, spring-summer shall also be included in the determination of the timing of an Interim Review.

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may address, but are not limited to, the following general criteria:

- a. command of the subject matter;
 - b. ability to organize material and convey it effectively to students;
 - c. successful design and/or planning of courses and course materials;
 - d. ability to communicate and achieve appropriate student learning goals;
 - e. effective interaction with students;
 - f. growth in the subject field and in teaching methods;
 - g. performance of required non-instructional duties where applicable.
4. Any major review shall be conducted by a committee of no fewer than three (3) members who will review, evaluate, and make recommendations to the Employee's academic unit director/chair or dean as applicable. The committee may include an Employee who has passed a major review.
5. A thorough assessment of review materials will be conducted and a written summary of the evaluation will be provided to the Employee and placed in the Employee's personnel file. If written clarification is sought and obtained under Section A.16. above, such documents will be attached to the review summary.
6. At a minimum, major review items shall include:
- a. Course materials;
 - b. Evidence of teaching performance;
 - c. Student evaluations and the Employee response to these evaluations, if any;

- d. Review of instructional and non-instructional obligations (e.g. grading, student evaluations, delivery);
- e. Annual reports and any written feedback to those reports given previously to the Employee;
- f. Interim reviews (if applicable).

Section E. Continuing Renewal Reviews

- 1. Employees who have successfully completed two major reviews as described in Article XI shall undergo a continuing renewal review prior to the conclusion of each subsequent appointment.
- 2. The continuing renewal review will be conducted to confirm that the Employee is continuing to meet the written criteria and standards for major reviews, as described in section D. above, and as further specified by the academic unit.
- 3. Academic units will base the continuing renewal review on the following materials, which they will have collected during the term of the Employee's current appointment:
 - a. Annual reports and written feedback to those reports given previously to the Employee by the academic unit;
 - b. Course materials;
 - c. Student Evaluations (written or through less formal means) and the Employee's response to these evaluations, if any;
 - d. Review of applicable administrative and/or service duties;
 - e. Any feedback provided to the Employee pursuant to Section A.6. above;

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- f. In addition, the academic unit may require a brief statement by the Employee that reflects on the Employee's performance during the term of the appointment. The academic unit will inform Employees of any specific requirements for the statement.
4. A written summary of the continuing renewal review shall be provided to the Employee. If written clarification is sought and obtained under Section A.16. above, such documents will be attached to the review summary.
5. If an Employee's continuing renewal review is successful, reappointment will follow in accordance with Article XI.B.2 f.ii.a. or XI.B.4.d.ii.a., as applicable.
6. If an Employee's continuing renewal review is unsuccessful, the Employee will be given a one-year terminal appointment, or at the academic unit's discretion, a two-year terminal appointment, at the outset of which a team will be assembled to address the problems identified in the review. The team shall consist of the Employee's supervisor or designee, a representative of the academic unit who has had no prior direct involvement in the review in question, and the Employee. The Employee may have a representative from the Union present to advise him or her on the content of the remediation plan.
7. The team will develop a written remediation plan, which will include but is not limited to the following:
 - a. Areas of Employee performance in need of improvement;
 - b. Specific performance expectations;
 - c. Steps of remediation and timelines for improvement;

- d. Appropriate resources.
8. Both Academic Human Resources and the Union will receive copies of the remediation plan.
9. Once the Employee's remediation plan is finalized, the terminal appointment period shall be referred to as the remediation period.
10. At the conclusion of the remediation period, or sooner as provided in Section F.3. below, the Employee will undergo a Remediation Review, as specified in Section F. below.

Section F. Remediation Reviews

1. A remediation review will be conducted at the conclusion of a remediation period following a continuing renewal review.
2. A remediation period will be overseen by the Employee's supervisor or designee who will work with the Employee during the course of the remediation period. Others, including the other member of the team that developed the remediation plan, may also be identified by the remediation plan as resources to work with the Employee during the remediation period.
3. In the final semester of the remediation period, or sooner if both the Employee and the academic unit have agreed to conclude the process early, the supervisor or designee, and Employee will review the Employee's progress in fulfilling the terms of the remediation plan. The supervisor or designee will then write a remediation review report regarding the Employee's progress in meeting the remediation plan objectives. This remediation review report will recommend the outcome of the remediation. A copy

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of the report will be provided to the Employee. The Employee may provide a response to the report, including a self-assessment of his or her progress, which will be appended to the report. The report, and a response, if any, will go to the Employee's academic unit for a decision on the outcome of the remediation.

4. This remediation review will be confined to the problems specified in the remediation plan. Newly identified problems, if any, may be addressed informally, or in a subsequent remediation plan, or through the provisions of Article XX., Discipline and Dismissal.
5. In the event that the Employee's academic unit determines that a failure of remediation review rises to the level of a cause for non-reappointment, the Employee will not be reappointed beyond the remediation period. The Union may choose to appeal the decision to the Provost pursuant to the alternative appeal process defined in Section G. below. If the Union chooses to appeal under Section G., neither it nor the Employee may file a grievance challenging any aspect of the remediation or non-reappointment.

Section G. Alternate Appeal Process for Unsuccessful Remediation Reviews

1. The Union may submit a written appeal of a remediation review decision that results in non-reappointment within 60 days of the receipt of the decision. The appeal shall be submitted to the Provost of the Employee's campus, and copies shall be provided to the academic unit, the Dean, and Academic Human Resources. The written appeal shall state, with specificity, the Union's basis for the appeal.

ARTICLE XIX: Performance Evaluation

2. The Provost shall consider the record, which includes the previous continuing renewal review materials and reports, as well as those of the remediation review, with all attendant Employee responses appended. This review will include the issues raised by the Union in its written appeal. The Provost may make further inquiries as deemed appropriate by the Provost.
3. When the Provost's review of the appeal is complete, the Provost shall issue a written decision to the Employee, the Union, and the academic unit. The Provost may allow the decision giving rise to the appeal to stand, may overturn it, or may return the matter to the academic unit to redo the procedure. If the Provost returns the matter to the academic unit to redo the procedure and the subsequent academic unit decision remains unsatisfactory to the Union, the Union may file a second appeal under this section. In the event of such a second appeal, the scope of issues under review will be limited to those events and decisions arising after the return of the matter to the academic unit. If the Provost overturns the decision giving rise to the appeal, the Provost shall specify the length of the period of reappointment of five to seven years.
4. The decision of the Provost to overturn or to uphold the non-reappointment is binding on the academic unit, the Employee and the Union with respect to the non-reappointment decision being appealed. If the Provost upholds the decision of the academic unit for non-reappointment, the Union may grieve the decision solely and exclusively on the grounds of an alleged procedural violation of this section. If such a grievance is filed, the authority of the arbitrator shall be limited to ordering the Provost to redo the process set forth in this section.

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Section H. Employee Response

The Employee may submit a timely response to any review, and that response shall be included in his or her personnel file, consistent with Article XXIII., Personnel Records.

**ARTICLE XX
DISCIPLINE AND DISMISSAL**

Section A. General Provisions

1. Discipline is a written warning, suspension with or without pay, reduction in duties, or reduction in pay for misconduct or unsatisfactory performance.
2. Dismissal is the termination of employment, initiated by the Employer, prior to a previously stated appointment end date (if applicable), for serious misconduct or unsatisfactory performance.
3. Any discipline or dismissal of an Employee pursuant to this Article shall be for just cause.

Discipline or Dismissal actions taken pursuant to this Article are subject to Article X., Grievance and Arbitration Procedure. If an Employee fails to grieve a disciplinary action in a timely manner pursuant to Article X., such Employee is considered to have waived the right to grieve the issue. An Employee dismissed for just cause may initiate the grievance at Step Three of the grievance procedure defined in Article X.

Section B. Remediation Plan

Prior to termination or reduction in duties or reduction in pay for unsatisfactory performance, the following actions will be taken:

1. The supervisor shall discuss the matter with the Employee, indicate the problem(s), articulate the performance expectations and time frames, and, where applicable, identify appropriate resources.
2. If a remediation plan is appropriate, the supervisor, working with the appropriate academic resources (e.g.,

ARTICLE XX: Discipline and Dismissal

CRLT), shall provide the Employee with a written remediation plan that sets forth the required areas of improvement and a reasonable time period within which the improvement shall be accomplished.

If the Employee fails to achieve the improvements set forth in B.1. or B.2. above, the Employee may be subject to discipline or dismissal under the provisions of this Article.

Section C. Procedure For Discipline Or Dismissal

Prior to termination or reduction in duties or reduction in pay for unsatisfactory performance, if an Employee fails to achieve the improvements outlined in Section B. above, or in cases of misconduct, the Employer will:

1. Provide a written Notice of Intent to the affected Employee.
2. Send a copy of the notice to the Union.
3. Inform the Employee of the disciplinary or dismissal action intended, and the effective date of the action.
4. Provide an explanation of the reason for the action.
5. Inform the Employee and Union of the date, time, location and Employer participants of a Review Conference to review the issues raised in the Notice of Intent.
6. Inform the Employee that he or she has the right to Union representation at the Review Conference.

Section D. Review Conference

1. A Review Conference committee will be appointed by the Employer to review issues of misconduct or unsatisfactory performance.

2. In cases of unsatisfactory performance where the quality of teaching is at issue, the Review Conference shall be conducted by a committee including a majority of academic appointees with knowledge of the Employee's field of expertise.
3. At the Review Conference the Employee and/or Union representative shall be entitled to speak on the Employee's behalf and to provide any supporting documentation. The Employee shall also be allowed no more than two (2) people to speak on his or her behalf during the conference. If the involved Employee fails to respond, the Employer will make a decision based upon available information.
4. Subsequent to the Review Conference and after consideration of the facts, the Committee will further review disciplinary options, conduct additional investigation as may be needed, and make a recommendation to the Employer regarding appropriate action.
5. The Employer will inform the Employee and the Union of its decision in a timely manner.
6. In the case of serious misconduct on the part of an Employee, a suspension (i.e., interruption of active employment and removal of the Employee from the workplace), with or without pay, may occur, pending the scheduling of a Review Conference preparatory to a decision about the extent of appropriate disciplinary action, if any, to be taken.
7. All participants in the Review Conference shall maintain confidentiality of the case under consideration.

Section E. Written Notice of Action

1. In a timely manner as indicated in D.5. above following the Review Conference, a Written Notice of the result of the disciplinary review and the action being taken, if any, and the effective date of the action will be mailed to the Employee and the Union. This Written Notice shall include a summary of the reasons for the action being taken.

2. The Employer's action may not include discipline more severe than that described in the written Notice of Intent; however, the Employer may reduce such discipline without the issuance of a further written Notice of Intent.

**ARTICLE XXI
HARASSMENT**

Harassment of any Employee shall be prohibited by the Employer and will not be tolerated.

“Harassment” means conduct by a University of Michigan employee or student directed toward an Employee that arises from or is related to the Employee’s status or function as an Employee and includes, but is not limited to, repeated or continuing contact that would cause a reasonable individual to suffer emotional distress and that actually causes the Employee to suffer emotional distress.

**ARTICLE XXII
HEALTH AND SAFETY**

Section A.

In the interests of Employee health and safety, the Employer will take reasonable measures to provide proper heat, light, acoustics, and ventilation for all Employees and to minimize undesirable conditions and job hazards to which Employees may be subject.

Section B.

The Employer shall provide and distribute information about procedures to be followed in the event of an emergency, and how to request first aid information and supplies or equipment when needed.

Section C.

It is recognized and understood by the Union and the Employer that some of the work performed by Employees involves potential hazards and risks inherent in the work itself.

Section D.

The Employer shall maintain compliance with the established and accepted industry and Employer practices and procedures regarding health and safety, and with recognized and accepted safety standards and protocols. A working condition, procedure, operation or process will not, for the purposes of this Article, be considered unsafe if the work and the methods, practices and procedures required to perform it are consistent with the standards described in this section.

Section E.

If an Employee believes an unsafe condition exists, he or she should report it to an appropriate administrator in the employing academic unit, or, if he or she is not immediately available, contact Campus Safety. The Employer shall promptly investigate and take measures to ensure the safety

of the Employee. During the period of any such investigation by the Employer, the Employee's work assignment will be modified so as not to expose him or her to the allegedly unsafe condition.

Section F.

No Employee will be disciplined for refusing to work in conditions determined to be unsafe or for refusing to use equipment determined to be unsafe. However, any Employee who knowingly makes false claims or refuses to perform a work assignment when he or she knows no unsafe condition exists may be subject to discipline.

**ARTICLE XXIII
PERSONNEL RECORDS**

Section A.

The Employer will maintain personnel records for each Employee. The records shall include documents pertaining to job performance, professional achievement, and awards. The Employee shall have the right to add material to his or her personnel record, including but not limited to documentation of service or professional awards, nominations, or achievements.

Section B.

The source of all materials and electronic correspondence received from department chairpersons, administrative officers or other responsible sources shall be indicated.

Anonymous communications shall not be placed in an Employee's personnel record.

The Employee shall have the right to place, in the personnel record, a written response to any document contained in his or her personnel record, and that response shall be attached to the appropriate document.

Section C.

The Employee shall have the right to review his or her personnel record at a reasonable time and place and in the presence of a designated Employer representative. A representative of the Union may, with the Employee's authorization, accompany the Employee while he or she reviews his or her personnel record.

Section D.

Upon request, the Employer shall provide the Employee with a copy of part or all of his or her current personnel record, subject to a standard duplication fee.

Section E.

Access to personnel records shall be limited to those individuals with a legitimate need to know in connection with their University responsibilities.

**ARTICLE XXIV
PROFESSIONAL DEVELOPMENT**

The Employer recognizes that access to, support of, and recognition of participation in professional development activities is vital to the professional and personal growth of Employees, as well as that these activities enhance and strengthen the academic programs and mission of the University.

Section A. Equal Access to University Professional Development Activities

All Employees shall have:

1. Equal access (defined as notification and invitation to attend) with tenure-track faculty to all professional development activities which include, but are not limited to, CRLT courses and distance learning workshops or seminars that are provided by the University; and
2. Equal opportunity with tenure-track faculty to make application to attend such activities where general invitation is not sufficient for the participation in such activities.

Section B. Equal Access to Support

1. Employees whose job duties include course development and who have continuing appointments are eligible to apply for CRLT grants.

In the context of CRLT's Grants for Teaching, the definition of "course development" shall be: "when an Employee has been assigned, or has an agreement with his or her Chair, to develop a new course, or significantly revise an existing course." In this same context, the definition of "continuing appointment" shall be: "when an Employee's appointment extends,

or is expected by both the Employee and his or her Chair to extend, beyond the term of the award.”

2. All Employees shall be eligible to apply for other grants and funds that may be offered by the Employer (at the individual campuses as well as University-wide).
3. It is understood that access to the application of funding in no way ensures that funding will be granted.

Section C. Lecturer Professional Development Funds

For the 2010/11, 2011/12 and 2012/13 academic years, the annual level of funding for the Lecturer Professional Development Fund on each campus shall be no less than the following:

Ann Arbor:	\$23,500
Dearborn:	\$8,500
Flint:	\$8,500

All Employees not on full layoff at the time the application is submitted shall be eligible to apply for grants from the Lecturer Professional Development Fund. Grants from the Fund shall not exceed \$550 for any Employee in an academic year. Employees already eligible for existing professional development funding in their academic units shall apply first to the academic unit before applying to the Lecturer Professional Development Fund.

Decisions about the distribution of funds shall be made by a committee on each campus. The membership of each committee shall be determined by the Provost at that campus and will include one or more Employees. The committees will develop criteria, policies and procedures for administering the fund on their respective campuses, consistent with University business procedures.

ARTICLE XXIV: Professional Development

If a committee decides to change existing criteria, the committee shall provide to the Union a draft of the proposed changes, and the Union shall be given an opportunity to provide input. At the end of each academic year, the committees shall provide to the Union an accounting of the dispersal of funds.

The Lecturer Professional Development Fund is not intended to supplant policies or past practices for the granting or dispersal of funds within the academic units as set forth in Section D.

Section D. Current Practice

Any policies or past practices for the granting or dispersal of funds for travel support and other professional development opportunities to Employees that are currently in place by academic units shall remain in place, unless superseded by another part of this Agreement.

Section E. Additional Opportunities

Nothing in this Article shall prevent the Employer from granting additional professional development and/or educational opportunities to Employees outside those described in this Article.

ARTICLE XXV
COLLEGIATE LECTURER PROGRAM

Section A. Establishment of Collegiate Lecturer Program

1. Effective September 1, 2011, the Employer shall establish a Collegiate Lecturer Program on each campus.
2. The first cohort of Collegiate Lecturers shall be appointed for 2011-12 academic year.

Section B. Eligibility¹

The following Employees will be eligible for nomination as a Collegiate Lecturer:

1. The Employee is a Lecturer II or Lecturer IV;
2. The Employee has been employed as an Employee for at least ten (10) years at the time he or she is nominated;
3. The Employee has successfully completed two (2) major reviews at the time he or she is nominated;
4. The Employee is not on full layoff at the time he or she is nominated.

Section C. Criteria

1. The provost's office at each campus will establish criteria to be used in the selection of Collegiate Lecturers, which will be primarily based on:
 - a. exceptional teaching and/or

¹ An Employee cannot be both an LSA Senior Lecturer and a LEO Collegiate Lecturer. If a current LSA Senior Lecturer were to be selected as a Collegiate Lecturer, he or she would need to relinquish the Senior Lecturer designation before accepting the Collegiate Lecturer designation. An Employee may decline the Collegiate Lecturer designation in order to retain the Senior Lecturer designation.

ARTICLE XXV: Collegiate Lecturer Program

- b. exceptional service or other contribution to the University.
2. Each provost's office will share a draft of the proposed criteria with the Union for input, and a final copy of the criteria will be provided to the Union.

Section D. Nomination and Selection Procedures

1. The nomination and selection procedures for Collegiate Lecturers will be determined by the provost's office at each campus. Such procedures will include, at minimum:
 - a. A process by which academic units may nominate eligible Employees for the Collegiate Lecturer title;
 - b. A procedure by which an Employee, once selected as a Collegiate Lecturer, may suggest a modifier for the title of Collegiate Lecturer that honors a former University faculty member, including Lecturers, who has made outstanding contributions to the academic unit, discipline, or University;
 - c. A statement that Collegiate Lecturer appointments will be made once per academic year.
2. Each provost's office will share a draft of the proposed nomination and selection procedures with the Union for input, and a copy of the final nomination and selection procedures will be provided to the Union.

Section E. Number of Collegiate Lecturer Appointments

1. Each academic year, there may be one (1) appointment made in Flint, one (1) in Dearborn, and up to three (3) in Ann Arbor.

2. If a campus does not appoint the full number of Collegiate Lecturers permitted by this section in a given academic year, an amount equal to the annual award described in Section G.3. below that is not provided to a new Collegiate Lecturer shall be added to the campus-level professional development fund described in Article XXIV.C. for that academic year.

Section F. Collegiate Lecturer Title

1. An Employee who is selected as a Collegiate Lecturer will:
 - a. retain his or her title as a Lecturer II or IV;
 - b. also hold the honorific title of “Collegiate Lecturer.”
2. As specified in each campus’s procedures, a Collegiate Lecturer may suggest a modifier for the title of Collegiate Lecturer that honors a former University faculty member, including Lecturers, who has made outstanding contributions to the academic unit, discipline, or University.
3. A Collegiate Lecturer will ordinarily hold the honorary title of “Collegiate Lecturer” throughout his or her career as a Lecturer at the University. If the Employer believes there is reason to remove the honorary title, the procedures set forth in Article XX shall be followed prior to removal of the title. For purposes of Article XX, removal of the honorary Collegiate Lecturer title shall be considered a form of discipline.
4. Upon retirement, an Employee who holds the honorary title of “Collegiate Lecturer” will be given the honorary title of “Collegiate Lecturer Emeritus.”

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In addition to the other benefits which are provided to all Employees who retire from the University, a Collegiate Lecturer Emeritus shall be entitled to receive the package of computing services that is provided to emeritus or emeriti faculty who retired at the same time as the Collegiate Lecturer Emeritus.

Section G. Award

1. Collegiate Lecturers will receive a monetary award as specified in this section.
2. The specific award amount and duration of the award will be determined by the provost's office of each campus at the same time as the nomination and selections procedures described in Section D. above and subject to the minimums provided in Section G.3. below.
3. For at least the first two years as a Collegiate Lecturer an Employee will receive an annual lump-sum payment of at least \$1,000 to support teaching and professional development.

ARTICLE XXVI
FACULTY SUPPORT

Section A.

The Employer shall extend current library privileges to Employees consistent with privileges provided to tenure-track faculty. Employees will have borrowing privileges throughout the entire University Library System.

Section B.

Departments will make arrangements for Employees to obtain texts when provided free of charge by the publisher. Any instructional materials required by the department for a course being taught by the Employee or required or recommended for students taking a course will be provided at no cost to the Employee.

Section C.

The University shall provide access to facilities, services, texts, and instructional support that is reasonably necessary for the Employee to complete his or her assigned duties and responsibilities, including but not limited to:

1. office and desk space, telephone, and answering equipment;
2. a computer;
3. storage space;
4. office, laboratory, and instructional equipment;
5. mailbox;
6. office supplies;
7. text, and/or reading materials;
8. photocopying equipment;
9. email account.

ARTICLE XXVI: Faculty Support

Section D.

Classroom facilities, technology, technological support and the training necessary for the use of said facilities and technology, shall be provided at no cost to the Employee on the same basis as the tenure-track faculty.

Section E.

Employees shall have the right to request that books, videos, software or other materials be purchased by the appropriate library.

Section F.

Keys to the office space, mailboxes and buildings where classes are assigned shall be provided consistent with campus or building specific policies, to the same extent as for other instructional faculty in the academic unit.

**ARTICLE XXVII
POSTING, HIRING, AND NOTIFICATION**

Section A. Posting

1. Posting Procedures

All appointment opportunities shall be posted on the Employer's Human Resources website. In addition, all Employees, including all Employees on layoff, in the academic unit shall be notified of all such appointment opportunities in accordance with Article XII.E.5.

Unless otherwise provided for in this Agreement, all appointment opportunities will be posted as soon as practicable. All such appointment opportunities will be posted a minimum of ten (10) days. All postings will include:

- a. the appointment opportunity for which applications are being accepted;
- b. a general description of the duties;
- c. the duration of the appointment;
- d. expected percentage of effort;
- e. the minimum and desired qualifications and the selection criteria to be used;
- f. the deadline for application and the beginning date of the appointment;
- g. the expected date by which the offer of appointment will be made;
- h. indication whether the appointment opportunity is subject to final approval by the academic unit;
- i. the fact that the appointment opportunity as posted is subject to this Agreement.

ARTICLE XXVII: Posting, Hiring, and Notification

2. Exceptions to Posting Procedures
 - a. In the event that the employing academic unit intends to recall an Employee from layoff, posting is not required.
 - b. The Employer may fill a Lecturer III position from the ranks of current or laid off Employees without posting.
 - c. This posting requirement can be waived by the Employer when it would interfere with the need for timely hiring decisions, in unusual circumstances, or if otherwise provided for in this Agreement.
 - d. Posting is not required when the Employer fills a position under Article XIV., Provisions for Special Case Appointments.

Section B. Hiring and Notification

Hiring units will provide notification of hiring decisions to all Employees who have applied for the appointment opportunity within fourteen (14) days after it has been filled. Unsuccessful applications will be retained for potential consideration in the event that there are future similar openings.

Upon initial employment, re-employment, or any notification of a change in the terms and conditions of an Employee's appointment, the Employee will receive written notification specifying:

1. Title;
2. Name of employing academic unit;
3. Duration of employment;
4. Name of department chair, program head, or other person to whom the Employee reports;
5. Percentage of effort and salary;

ARTICLE XXVII: Posting, Hiring, and Notification

6. Information regarding benefit eligibility;
7. A description of the appointment and general responsibilities;
8. The relevant Union security statement required under Article IV., Union Security, as well as the Authorization for Payroll Deduction of Union Dues/Service Fee card.

**ARTICLE XXVIII
WORKLOAD**

Section A.

The Employer and the Union agree that at The University of Michigan the establishment of a universal workload standard for all academic units is a complicated matter, affected by the nature of the academic unit and its programs as well as other factors unique to that appointing academic unit and campus.

Section B.

Academic unit policies and practices regarding workload standards for full-time equivalent employment shall continue according to those in effect as of July 1, 2010.

Section C.

The academic unit may continue and/or establish course credit equivalencies as appropriate. Such course credit equivalencies include but are not limited to the estimation of percent effort for specific courses and the calculation of course credit equivalencies (or other calculation) for other assigned duties. Except as provided in Section D. below, such course credit equivalencies shall be applied consistently to all Employees in the academic unit.

Section D.

In those circumstances where the assigned percentage of effort for specific course(s) for an individual Employee as of July 1, 2010, exceeds the standard percentage of effort for the specific course(s) in the academic unit (based on the academic unit's workload standard), this variance:

1. Shall be preserved for the individual Employee, but
2. Shall not:
 - a. modify the academic unit's workload standard.
 - b. create an obligation with respect to course credit equivalencies for the specific course(s) for other Employees.

Section E.

In the event the Employer proposes to make substantive changes to the current workload standard for an academic unit, the Employer will provide notice of the intent to make the changes by no later than April 1 for the following academic year, and upon request, will engage in impact negotiations with the Union.

Section F.

In the event the Union has a concern regarding an academic unit's workload standard or an individual Employee's workload, the Union may request a special conference with the Employer under Article VI., Union-Employer Conferences, to discuss the concern. If the concern is not resolved during the special conference process, a grievance may be filed regarding workload that is unreasonable or inconsistent with the percentage of effort assigned.

**ARTICLE XXIX
CONFLICTS OF INTEREST AND CONFLICTS
OF COMMITMENT**

As members of the faculty of the University of Michigan, Employees are to act with honesty, integrity, and in the best interest of the University when performing their duties, and to abide by the highest standards of educational, professional, and fiscal conduct. The expectations regarding conflict of interest and conflict of commitment are set forth in Standard Practice Guide 201.65-1, Regents' By-Law Section 5.12, related University policies and procedures, and conflict of interest and conflict of commitment unit implementation policies for faculty ("unit implementation policies").

While each unit implementation policy may contain elements unique to the particular academic unit, the following provisions will apply to all unit implementation policies:

Section A. Conflicts of Interest

1. In the event of an inconsistency between a unit implementation policy and this Agreement, this Agreement will prevail.
2. The grievance and arbitration procedure set forth in Article X., Grievance and Arbitration Procedure, of the Agreement shall apply to all disputes involving a decision made under a unit implementation policy.
3. The Employer will provide the Union with a copy of the unit implementation policy for each academic unit that employs Employees. A copy will be provided following approval by the President of policies adopted by the department, school or college, and an updated copy will be provided following the approval of any revision to the unit implementation policy.

ARTICLE XXIX: Conflicts of Interest and Conflicts of Commitment

4. In the event the Union has a concern regarding the applicability of a particular provision of a unit implementation policy to Employees, the Union will notify the University, in writing, of the concern. The University will work with the Union to resolve the concern. If the concern is not resolved, the Union may request bargaining with respect to the unit implementation policy's application to the terms and conditions of employment for Employees.

4. A potential conflict of interest exists whenever personal, professional, commercial, or financial interests or activities outside of the University have the possibility (either in actuality or in appearance) of (1) compromising an Employee's judgment; (2) biasing the nature or direction of scholarly research; (3) influencing an Employee's decision or behavior with respect to teaching and student affairs, appointments and promotions, uses of University resources, interactions with human subjects, or other matters of interest to the University; or (4) resulting in a personal or family member's gain or advancement at the expense of the University. For purposes of this subsection, family members include spouse, Other Qualified Adult, and dependents.

5. All Employees must promptly disclose potential conflicts of interest in accordance with the disclosure mechanism set forth in the applicable unit implementation policy. Following disclosure of a potential conflict of interest, the academic unit will evaluate the extent of the potential conflict and determine whether it is necessary to manage or to eliminate the potential conflict. If the academic unit determines that management or elimination of the potential conflict is necessary, the academic unit will

ARTICLE XXIX: Conflicts of Interest and Conflicts of Commitment

develop a conflict management plan in consultation with the Employee. The Employee must abide by the terms of the plan; failure to do so may be cause for discipline or dismissal.

Section B. Conflicts of Commitment

1. A potential conflict of commitment exists when an Employee's external obligations have the possibility (either in actuality or in appearance) of interfering or competing with the University's educational, research, or service missions, or with the Employee's ability or willingness to perform the full range of responsibilities associated with his or her position.
2. The basis for judging whether a conflict of commitment exists will be whether or not the Employee is satisfactorily fulfilling his or her previously assigned responsibilities. In the event an Employee accepts new responsibilities with the Employer that create a potential conflict of commitment, the academic unit will develop a conflict management plan in consultation with the Employee.
3. Prior to engaging in any outside employment during the fall or winter semester, an Employee with an appointment of .80 FTE or greater must obtain the approval of the academic unit in which he or she is employed. A reasonable request shall not be denied.
4. Except as provided under paragraph 6 below, disclosure of outside employment shall be kept confidential by the supervisor and will not be considered relevant in performance evaluations.
5. Except as provided under paragraph 6 below, outside employment undertaken by Employees with appointments of less than .80 FTE, and other external

ARTICLE XXIX: Conflicts of Interest and Conflicts of Commitment

unpaid obligations undertaken by all Employees need not be disclosed.

6. If the academic unit has reason to believe that an Employee's outside employment or other external unpaid obligations are negatively affecting the Employee's performance of his or her obligations to the University, or are interfering with the Employee's availability to perform his or her assigned duties, the academic unit may require the Employee to remedy the situation. Failure on the part of the Employee to remedy the situation may be cause for discipline or dismissal in accordance with Article XX., Discipline and Dismissal.

ARTICLE XXX: Temporary Substitute Teaching

ARTICLE XXX
TEMPORARY SUBSTITUTE TEACHING

Employees may be assigned to substitute teach and will be compensated based on their full-time compensation rate and the percent of effort associated with the additional teaching assignment.

**ARTICLE XXXI
LEAVES OF ABSENCE WITHOUT PAY AND
FMLA CHILD-CARE EXTENSION LEAVE BENEFIT**

Section A. Leaves of Absence Without Pay

Employees will be granted unpaid leaves of absence subject to the conditions described below. Except as specified below, the maximum duration of any such leave of absence will not exceed one (1) year or the previously established appointment end date¹, whichever occurs first. The parties agree that a one-year leave of absence for an Employee on a multiple-year appointment will be granted with the expectation that the Employee will be returning from the leave. In unusual circumstances, an academic unit may agree to an unpaid leave of absence lasting longer than one (1) year.

Section B. Non-Discretionary Leaves

The following types of leaves of absence without pay shall be granted, subject to the described eligibility and approval criteria.

1. Personal Medical:

An Employee who is unable to work because of personal illness, injury, or disability, including pregnancy-related disability, and who has exhausted any available Sick Pay shall be granted a Personal Medical Leave of Absence.

- a. To be eligible for a Personal Medical Leave of Absence, an Employee shall provide documentation of disability acceptable to the Employer. Such documentation shall specify the diagnosis necessitating the Leave, the date on which the disability began, and the probable duration of disability.

¹ Practically speaking, a leave of absence may extend beyond an appointment end date provided that the Employee has been reappointed or renewed for any period immediately following that appointment end date.

ARTICLE XXXI: Leaves of Absence Without Pay and FMLA Child-Care Extension Leave Benefit

- b. An Employee returning from a Personal Medical Leave of Absence may be required to provide medical documentation acceptable to the Employer that contains a release to return to work, noting any restrictions.
 - c. Prior to the Employee's return to work, the Employer may require, without cost to the Employee, that a physician or physicians of its choosing examine the Employee and provide evidence of ability to return to work that is acceptable to the Employer.
 - d. Time spent on a Personal Medical Leave of Absence may be counted as part of leave available under the Family and Medical Leave Act.
2. **Child Care:**
Within the twelve (12) month period following the birth of the Employee's child or the Employee's adoption or assumption of foster care placement of a child, an Employee, upon written request, shall be granted a Child Care Leave of Absence for up to one (1) year. Time spent on a Child Care Leave of Absence may be counted as part of leave available under the Family and Medical Leave Act.
3. **Family Medical:**
An Employee who is eligible to request leave under the Family and Medical Leave Act of 1993 ("FMLA") and who is unable to work because he or she is needed to care for a family member (as defined below) who has a serious health condition under the FMLA will be granted a Family Medical Leave of Absence of up to twelve (12) weeks, or the previously-established appointment end date, whichever occurs first.

**ARTICLE XXXI: Leaves of Absence Without Pay and FMLA Child-Care
Extension Leave Benefit**

The Employer may require documentation from the Employee of the circumstances necessitating a Family Medical Leave of Absence.

See Appendix A, Definitions, for details on the FMLA, and the criteria for eligibility to request leave under the FMLA.

A “Family Member” is defined as the Employee’s spouse or Other Qualified Adult (“OQA”); and the child, sibling, parent, or grandparent of the Employee, the Employee’s spouse, or the Employee’s OQA; or other related individual whose care is the responsibility of the Employee, spouse, or OQA.

4. Military Service:

An Employee who has a selective service induction, A-1 enlistment, or has been activated as a member of the National Guard or Reserve, shall be granted a Leave of Absence as provided for under federal and state law.

5. Government Service:

Upon presentation of appropriate documentation, an Employee shall be granted a Government Service Leave of Absence when he or she:

- a. is elected to a full-time public political office, except that of Michigan state legislator, or
- b. is appointed to a full-time office of a policy-making nature or one of significant responsibility such as head of or assistant to the head of an office, department, or branch of the federal, state, or local government.

An initial Government Service Leave may extend for one (1) term of office, or twelve (12) months of

ARTICLE XXXI: Leaves of Absence Without Pay and FMLA Child-Care Extension Leave Benefit

service in the governmental position, whichever is less. Such leaves are renewable on request for additional terms of office or years in the position; however, the total duration of a Government Service Leave of Absence shall not exceed the previously established appointment end date.

Section C. Discretionary Leaves

The following types of leaves of absence without pay may be granted, subject to the described eligibility and approval criteria.

1. Personal:
An Employee who is a Lecturer II, III, or IV may, at the discretion of the Employer, be granted a Personal Leave.

2. Scholarly:
An Employee who is a Lecturer II, III, or IV may, at the discretion of the Employer, be granted a Scholarly Leave to pursue scholarly or other creative endeavors.

3. Educational:
An Employee who is a Lecturer II, III, or IV who has at least twelve (12) months of continuous service and who wishes to undertake a full-time, accredited educational program that is directly related to his or her current position may, at the discretion of the Employer, be granted an Educational Leave of Absence. An initial Educational Leave may extend for up to twelve (12) months, renewable for periods of up to a maximum of four (4) years, or the previously established appointment end date, whichever occurs first.

In unusual circumstances, an academic unit may grant a discretionary leave of absence to a Lecturer I.

Section D. FMLA Child-Care Extension Leave Benefit

1. For purposes of this section, an “Eligible Employee” is an Employee who is eligible to request leave under the FMLA. See Appendix A, Definitions, for details on the FMLA, and the criteria for eligibility to request leave under the FMLA.
2. Eligible Employees who are participating in the Employer’s health and/or dental plans during an FMLA-protected leave will receive one (1) additional month of Employer contribution to health and/or dental benefits either immediately before the anticipated start, or immediately after the end, of the period of the FMLA-protected leave. The additional month of Employer contribution to health and/or dental benefits as described in this paragraph shall be referred to as “the Benefit.”
3. For purposes of administration of the Benefit, the anticipated start of an FMLA-protected leave for the birth, adoption or foster care placement of the Employee’s child will be deemed to be the anticipated due date for the birth of the Employee’s child, or the anticipated finalization of the adoption or foster care placement.
4. The Benefit is available only to Eligible Employees who take FMLA-protected leave for the birth, adoption or foster care placement of the Employee’s child. The Benefit does not apply to FMLA-protected leaves for reasons other than the birth, adoption or foster care placement of an Employee’s child.
5. If an Eligible Employee’s available FMLA-protected leave could be exhausted wholly within one semester for the birth, adoption or foster care placement of the Employee’s child, the Benefit shall not be used to

ARTICLE XXXI: Leaves of Absence Without Pay and FMLA Child-Care Extension Leave Benefit

provide Employer contribution to health and/or dental benefits in another semester. For example, an Eligible Employee whose FMLA-protected leave for the birth, adoption or foster care placement of the Employee's child begins on October 1 and who would exhaust his/her FMLA-protected leave at the end of December would not be able to use the Benefit to receive Employer contributions to health and/or dental benefits in the following January, but could request use of the Benefit in the immediately preceding September.

6. The Eligible Employee must request the Benefit in writing to the academic unit. Application for the Benefit must be submitted at least four (4) months prior to the anticipated start of the FMLA-protected leave, or when the Eligible Employee first has knowledge of the impending birth/adoption/foster care placement, whichever is later.
7. The Benefit is available only once per birth/adoption/foster care placement event. In the event both parents are Eligible Employees, the Benefit is available to only one parent per event; the two Eligible-Employee parents will determine which parent is going to use the Benefit.
8. To be eligible for the Benefit, the request for FMLA protected leave must be a 100% leave during the semester at issue (not a course reduction), and the request for Child Care Leave must also be a 100% leave.
9. To be eligible for the Benefit, the Eligible Employee must have exhausted, or plan to exhaust, his/her FMLA-protected leave for the birth/adoption/foster care placement.

10. The Eligible Employee would be placed on a specified leave status for the one additional month so as to distinguish this period of benefits continuation from an unpaid Child Care Leave under Article XXXI.B.2., during which the Eligible Employee does not receive Employer contributions to benefits. This leave status shall be called “Enhanced Child Care Leave.”
11. Nothing in this section shall be interpreted to limit the rights of an Eligible Employee under the FMLA. For example, the use of the anticipated due date as the start of the anticipated FMLA-protected leave under this MOU shall not limit an Eligible Employee from beginning an FMLA-protected leave prior to the anticipated due date when medically necessary.
12. Utilization of the Benefit shall not negatively impact an Eligible Employee’s eligibility for the Spring/Summer Benefits Bridge under Article XVIII.B.5.

Section E. Conditions and Definitions

1. An academic year or its equivalent service is required between any two (2) of the following leaves of absence: Personal, Scholarly and Educational.
2. Return to Active Employment:
 - a. Return to work at the conclusion of a leave of absence will normally be to the appointment held prior to the beginning of the leave unless the circumstances of the Employer have changed, making this unreasonable.
 - b. An Employee returning from a Child Care, Medical, or Family Medical Leave of Absence, which has not exceeded twelve (12) weeks or the previously-established appointment end date, whichever occurs first, will be returned to his or her former appointment or an equivalent.

ARTICLE XXXI: Leaves of Absence Without Pay and FMLA Child-Care Extension Leave Benefit

Returns from Military Service Leaves will be accomplished in a manner consistent with the Employer's obligations under the Federal Uniformed Services Employment and Reemployment Rights Act (USERRA).

- c. An Employee's return to work before the expiration of a leave of absence is at the discretion of the Employer.
3. Extending a Leave of Absence: An Employee's request for an extension must be submitted to the Employer at least thirty (30) days before the leave of absence expires.
4. Failing to return from a Leave of Absence: Failure to return to work at the conclusion of a leave of absence will be considered a resignation, effective on the last day of the previously processed leave.
5. Sick Pay: No additional Sick Pay will renew during any leave of absence described in this Article.
6. Vacation Allowance: Vacation allowance, if any, shall be exhausted prior to the start of any leave of absence, except for Family Medical and Military Service. Employee vacation pay banks do not refresh while an Employee is on a leave of absence.
7. Continuous Service: Continuous service is service uninterrupted by an employment termination calculated based on an Employee's most recent date of hire, without a break in service. The leaves of absence described in this Article do not interrupt "continuous service," unless the Employee fails to return from the leave of absence on a timely basis.

ARTICLE XXXII
SICK PAY

Section A. Eligibility

Employees who are incapacitated by sickness or accident shall be eligible for sick pay for periods of time and at rates of compensation which vary according to the Employee's length of University service and rank.

All Employees are eligible for short-term sick pay at their regular salary during incapacity not to exceed three (3) calendar weeks annually.

Employees in the Lecturer II, Lecturer III and Lecturer IV categories with continuous service of two (2) years or more are eligible for extended sick pay for one-half of a University Year at regular salary and one-half of a University Year at one-half regular salary. Employees in the Lecturer I title with continuous service of two (2) years or more are eligible for extended sick pay for one semester at regular salary and one semester at one-half regular salary.¹

Section B. Maxima

The maximum amount of Sick Pay available for any one (1) continuous illness or injury is:

Short-term Sick Pay: Three (3) weeks, less any short-term sick pay taken during the one (1) year period preceding an absence.

Extended Sick Pay: The Employee's maximum extended sick pay eligibility at the time the period of absence begins, minus any extended sick pay time used during the five (5)

¹ Should a Lecturer I covered by this provision have need for extended sick leave that extends beyond the current semester, the Parties will meet in Special Conference to discuss the relationship between the extended sick leave benefit and the Lecturer I's appointment.

ARTICLE XXXII: Sick Pay

year period immediately preceding the beginning of a period of absence.

Section C. Family Care Time

Employees may schedule available short-term sick pay to care for a family member whose condition meets any of the circumstances described in Section A., Eligibility, above. “Family member” is defined as the Employee’s spouse or Other Qualified Adult; and the child, sibling, parent, grandparent, or other related individual whose care is the responsibility of the Employee, spouse, or Other Qualified Adult.

Section D. Documentation

Documentation of disability acceptable to the Employer may be required at any time as a condition of qualifying for Sick Pay. In addition, academic units, in their sole discretion, may require Employees to participate with the University’s Work Connections program for assistance with management of any serious illness or injury.

ARTICLE XXXIII
Modified Duties for New Parents

Section A.

The purpose of a period of modified duties is to provide eligible Employees with a subsidized period of time in which to adjust to the demands of parenting newly born or adopted children under the age of six (6) with reduced Employee responsibilities and without a reduction in pay.

Section B. Other Relevant UM/LEO Agreement Provisions:

1. Article XXXII provides Employees with paid sick time.
2. Article XXXI provides Employees unpaid leave for disability due to pregnancy, childbirth or related medical conditions, or to care for a child, including the following:
 - a. Personal Medical Leave;
 - b. Family Medical Leave; and
 - c. Child Care Leave
3. This policy regarding modified duties is intended to supplement paid sick time.
4. An Employee who utilizes the period of modified duties is also eligible for up to one semester of unpaid child care leave under Article XXXI.B.2.

Section C. Eligibility

1. Modified duties apply only to Lecturers III and IV who have been employed by the Employer as a Lecturer III or Lecturer IV for at least two (2) years.
2. An eligible Employee who meets the criteria below is entitled, upon request, to a period of modified duties without a reduction in salary:

ARTICLE XXXIII: Modified Duties for New Parents

- a. Gives birth to a child, or becomes a parent of a newly born or adopted child (or children in the case of a multiple birth or adoption of more than one [1] child simultaneously) under the age of six (6); and
- b. Takes significant and sustained care-giving responsibility for the child (or children) during the period for which modified duties are requested.

Section D. Duration

1. An eligible Employee may take up to one (1) term of modified duties for each birth or adoption that adds a child or children to his or her family.
2. The period of modified duties must be taken within twelve (12) months of the date of the relevant birth(s) or adoption(s). The period of modified duties may not extend beyond one term.
3. If both parents are employed in an eligible position at the University, each of them may take a period of modified duties for each birth or adoption that adds a child or children to their family if both of them meet the other eligibility criteria.

Section E. Modifying the Duties

The academic unit, in consultation with the eligible Employee, will determine the ways in which the Employee's duties will be modified. The relevant academic unit will make arrangements that relieve the Employee from direct teaching responsibilities for the period of modified duties. Employees on modified duties status will be expected to fulfill their other professional responsibilities as agreed upon by the academic unit and the Employee during the period of modified duties. This agreement will be put in writing.

Section F. Partial Modified Duties

The academic unit must make every effort to provide a modified duties period to the Employee at the percentage of effort the Employee would have maintained during the term but for the birth or adoption of a child. If the academic unit is financially unable to do so, the parties shall meet in Special Conference to discuss alternatives.

Section G.

The provisions of this Article shall not supersede the LSA Policy on Modified Duties for LEO Lecturers IV currently in effect. However, Lecturers IV who are eligible for the LSA policy are not eligible for a period of modified duties under this Article.

**ARTICLE XXXIV
VACATION PAY**

Section A.

Lecturers III and IV appointed on a per twelve (12) months (calendar year) basis with more than six (6) months of service are eligible for an annual vacation pay allowance equivalent to one (1) month in twelve (12). (No Employee appointed on a 'per term' or 'University Year' basis is eligible for vacation pay).

Section B.

Part-time (i.e. fraction of effort less than 100%) Lecturers III and IV holding appointments on a twelve (12) month (calendar year) basis shall receive annual vacation allowances on a proportional (pro-rated) basis.

Section C.

Vacation Pay accrues and renews effective September 1st of each year. Vacation pay allowance for eligible Employees beginning employment at other times will be pro-rated.

Section D.

Vacation absences must be scheduled in advance, consistent with academic unit standards.

Section E.

Neither vacation time off nor pay in lieu of vacation shall be granted prior to eligibility for vacation pay.

Section F.

Payment in lieu of vacation, not to exceed one (1) month, less vacation time used during the twelve-month appointment period, shall occur only under the following circumstances:

1. Retirement;
2. Start of Military Leave or Personal Medical Leave (as described in Article XXXI., Leaves of Absence Without Pay);
3. Termination for any cause (resignation, death, layoff, dismissal).

ARTICLE XXXV
BEREAVEMENT TIME

In the case of death in a Employee's immediate family, The University of Michigan provides up to three (3) days (a maximum of 24 hours) paid time off work for the Employee to attend the funeral or memorial services and to make necessary arrangements. If additional time is needed, accrued vacation time or excused absence without pay may be requested.

When death of an immediate family member occurs while an Employee is on a scheduled vacation, the Employee's vacation will be converted to funeral leave for the period of time for which the Employee would have otherwise qualified.

The immediate family consists of an Employee's spouse or Other Qualified Adult; the son, daughter, parent, grandparent, grandchild, brother, sister (or the spouse of any of them), of either the Employee or the Employee's spouse/Other Qualified Adult; or any other related person living in the Employee's household.

**ARTICLE XXXVI
JURY AND WITNESS PAY**

Employees shall be excused from work and shall not sustain loss of their regular compensation or any loss of their fringe benefits when called upon for jury duty or to testify at the order of a court or other agency of government or upon request of the Employer. This does not apply to any Employee who is a plaintiff in the matter in which he or she is testifying.

**ARTICLE XXXVII
HOLIDAYS/SEASON DAYS/EMERGENCY CLOSURES**

Section A. Holidays

Employees shall be granted time off work without loss of compensation for the following seven (7) Employer-designated holidays:

- New Year's Day
- Memorial Day
- Independence Day
- Labor Day
- Thanksgiving Day
- The day following Thanksgiving
- Christmas Day

Holidays will be observed on the calendar day on which each falls except that holidays falling on Sunday will be observed on the following Monday and holidays falling on Saturday will be observed on the preceding Friday.

Section B. Season Days

Employees are granted time off without loss of their regular compensation on the four (4) working days that fall between the Employer-observed holidays of Christmas Day and New Year's Day.

Section C. Emergency Closures

The pay of Employees will be continued during short term unit closures resulting from officially-declared inclement weather periods or other short term emergencies.

**ARTICLE XXXVIII
ACADEMIC RIGHTS AND RESPONSIBILITIES**

Section A. Academic Freedom

All Employees shall enjoy the full rights of academic freedom and such rights will extend to Employees no less than they extend to other instructional faculty at the University. The Employer shall not take disciplinary or limiting action against an Employee for exercising his or her academic freedom.

The University of Michigan is a community devoted to learning. Members of this community advance, preserve, and transmit knowledge through study, teaching, artistic expression, research, and scholarship. As a public university, there is a special obligation to serve the public interest.

The University has an especially strong commitment to preserve and protect freedom of thought and expression. Reasoned dissent plays a vital role in the search for truth; and academic freedom, including the right to express unpopular views, is a cherished tradition of universities everywhere. All members of the University have the right to express their own views and hear the views of others expressed, but they must also take responsibility for according the same rights to others.

The parties to this Agreement acknowledge the mutual obligations to respect the autonomy of each person's conscience in matters of conviction, religious faith, and political belief.

The parties to this Agreement affirm the importance of maintaining high standards of academic and professional integrity.

Section B. Copyright

1. Purpose. The Employer and the Employees have a mutual interest in establishing an environment that fosters and encourages the creativity of individual Employees. In accordance with that mutual goal, the purpose of this Section is to identify the owners of the copyrights to certain works that may be created by Employees in whole or in part, and to identify the use that may be made of those works by Employees and the Employer.
2. The parties acknowledge and agree that the current University Policy, SPG 601.3-2 Ownership of Copyright Works Created at or in Affiliation with the University of Michigan, issued November 14, 2002, will continue to apply to Employees under this Agreement.
3. With respect to Section IV., Interpretation and Dispute Resolution of SPG 601.3-2, the Employer agrees that in the event of a Formal Resolution involving an Employee, the Union will be asked to nominate a list of three (3) names, one (1) of which will be selected by the respective Provost, for membership on the ad hoc panel.
4. In the event the Employer proposes to make substantive changes to the current policy, the Employer will provide reasonable notice of the intent to make substantive change, and upon request will engage in impact negotiations with the Union.

**ARTICLE XXXIX
PARKING AND BUS PASSES**

Employees may purchase staff-paid parking permits consistent with the rules and regulations regarding Parking. Employees in Ann Arbor, who do not wish to purchase a permit, are eligible for the Ann Arbor Transportation Authority (AATA) Bus Pass Program which provides free rides to campus destinations.

ARTICLE XL
PRINTING AND DISTRIBUTION OF THE
AGREEMENT

The Employer and the Union will share the cost of printing five hundred (500) copies of this Agreement. This supply will be shared equally between the Employer and the Union. Further, the Employer shall notify each Employee and the Union's officers by email of the availability of the Agreement electronically on a designated Employer website within thirty (30) calendar days of receipt of the printed copies of the Agreement. The Employer will also notify academic units and supervisors of the availability of the Agreement electronically.

ARTICLE XLI
SCOPE OF THE AGREEMENT

Section A. Waiver

The Employer and the Union acknowledge that during the negotiations which resulted in this Agreement each had the unlimited right and opportunity to make demands and proposals with respect to any subject or matter not removed by law from the area of collective bargaining, and that the understandings and agreements arrived at by the parties after the exercise of that right and opportunity are set forth in this Agreement. Therefore, the Employer and the Union, except as provided in Section C. below, each voluntarily and unqualifiedly waives the right, and agrees the other shall not be obliged, to bargain collectively with respect to any subject or matter referred to or covered in this Agreement, or with respect to any subject or matter not specifically referred to or covered in this Agreement, even though such subject or matter may not have been within the knowledge or contemplation of either or both parties at the time that they negotiated or signed this Agreement.

Section B. Savings Clause

If any provision of this Agreement shall, at any time, be found invalid by operation of any court or board of competent jurisdiction, and from whose judgment no appeal has been taken within the time provided for so doing, or if compliance with or enforcement of any provision should be permanently restrained by any such court, then said provision shall become null and void, and the Employer and the Union, at the request of either party, shall enter into negotiations for the purpose of arriving at a mutually satisfactory replacement for such provision. In the event any provision of this Agreement becomes null and void in this manner, all other provisions of this Agreement shall continue in full force and effect. For the

ARTICLE XLI: Scope of the Agreement

purposes of this provision, the word “board” shall not include the Board of Regents of The University of Michigan or any board established by them or their agents.

Section C. Entire Agreement

This Agreement represents the entire agreement between the Employer and the Union. Any agreement or agreements which supplement this Agreement shall not be binding or effective for any purpose whatsoever unless reduced to writing and signed by the Employer and the Union.

Section D. Past Practices

Policies, procedures and practices now existing, not raised in the bargaining process and not in conflict with this Agreement, will remain in effect unless modified by management in which case the Union will have the opportunity to respond or negotiate with respect to potential impact on terms and conditions of employment for Employees.

**ARTICLE XLII
TERM OF AGREEMENT**

Section A.

This Agreement is made by and between The University of Michigan and the Lecturers' Employee Organization, American Federation of Teachers Michigan, AFT Local 6244, AFL-CIO, and shall be effective as of September 1, 2010 or from and after the date the Union notifies the Employer that this Agreement has been ratified, whichever date is later, until and including April 20, 2013, with respect to all provisions of this Agreement. However, unless otherwise specifically agreed to by the Parties, revisions to the Agreement that represent changes from the 2007-2010 Agreement shall take effect September 1, 2010.

Section B.

If either party desires to amend this Agreement, written notice to that effect shall be given to the other party by December 1, 2012.

Section C.


In the event that a successor Agreement is not negotiated by 11:59 p.m. April 20, 2013, this Agreement shall continue in full force and effect unless thirty (30) days' written notice of termination is given by the Union or the Employer.

ARTICLE XLII: Term of the Agreement

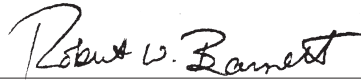
Section D.


IN WITNESS WHEREOF, the parties have set their hands
this 8th day of August, 2010.

The Regents of the University of Michigan


Christine M. Gerdes,
Chief Negotiator


Rebekah Ashley



Robert Barnett


Rima Berry-Hung

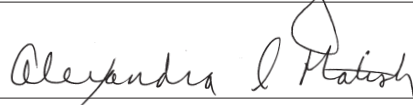

James T. Burkel


Derek Collins


Gabriella Scarlatta Eschrich

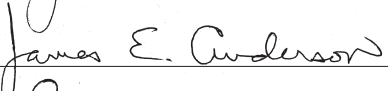

Kali Isreal

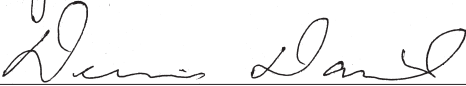

Beth Manning

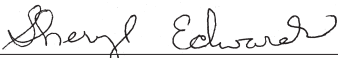

Alexandra S. Matish

Lecturers' Employee Organization


Elizabeth Axelson,
Chief Negotiator

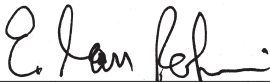

James E. Anderson

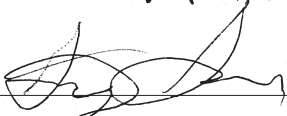

Dennis Daniels

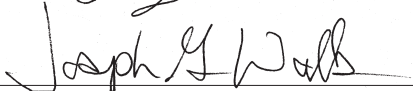

Sheryl Edwards


Bonnie Halloran


Kirsten Herold


E. Ian Robinson


Greg Sax


Joseph G. Walls


Stevens F. Wandmacher

**MEMORANDUM OF UNDERSTANDING #1
SPECIAL PROVISIONS COVERING LECTURER IV
MAJOR REVIEWS in the COLLEGE of LITERATURE,
SCIENCE, and the ARTS**

The parties agree that the following provisions apply to the major reviews of Lecturers IV in LSA:

1. The major review of a Lecturer IV in LSA may begin, at the earliest, during the winter semester of the penultimate academic year of his or her appointment.
2. The major review of a Lecturer IV in LSA will be completed, and the academic unit will send notice of the result of the Lecturer's major review to the Lecturer, prior to December 31 of the last academic year of his or her appointment.
3. Any increase in the full-time rate of a Lecturer IV resulting from a successful major review covered by this memorandum of understanding will be effective with the start of the winter semester following the completion of the major review. Typically, a Lecturer IV on a UYr Payment Schedule I will realize the increase described in this paragraph beginning with his or her January paycheck.
4. Any new appointment period resulting from a successful major review of a Lecturer IV in LSA will be effective with the start of the fall semester following the completion of the major review.
5. The Parties agree that they will meet to review the implementation of this Memorandum of Understanding, if necessary.

MOU 1: Special Provisions Covering Lecturer IV Major Reviews in LSA

The other provisions of this Agreement, and any subsequent memoranda of understanding, that relate to the major reviews of Lecturers IV (e.g., Article XI.B.4.c.i.) control to the extent they are not in conflict with the provisions of this Memorandum of Understanding.

MOU 2: Implementation of Changes to Articles XVIII.B. and the Offset Payment Program

**MEMORANDUM OF UNDERSTANDING #2
IMPLEMENTATION OF CHANGES TO ARTICLE
XVIII.B. AND THE OFFSET PAYMENT PROGRAM**

As part of the 2010 – 2013 Agreement, the Employer and the Union have agreed to changes in Article XVIII.B., “Health Insurance Plan.” Set forth below are the agreed-upon implementation terms for the transition from the language in the 2007-2010 Agreement to the language in the 2010-2013 Agreement.

1. Effective January 1, 2011, the following co-pay increases will take effect:
 - a. The co-pay for an office visit will increase from \$15 to \$20.
 - b. The co-pay for Tier 3 (Non-Preferred [Brand Name]) Drugs will increase from \$30 to \$35.
2. Effective January 1, 2012, fifty percent (50%) of the increase in Employee co-premiums described in Article XVIII.B. will be implemented.
3. Effective January 1, 2013, the remaining fifty percent (50%) of the increase in Employee co-premiums described in Article XVIII.B. will be implemented.
4. The University will provide an Offset Payment Program to Offset Eligible Employees for the period January 1, 2012 through December 31, 2012. The Offset Payment Program ends on December 31, 2012.
 - a. The Offset Payment Program will provide an Offset Payment as described below to Offset Eligible Employees during the period of the Program.
 - b. An “Offset Eligible Employee” means a benefits-eligible part-time Employee with an appointment of at least 50% but less than 80% who is

MOU 2: Implementation of Changes to Articles XVIII.B. and the Offset Payment Program

- enrolled in medical benefits provided under this Agreement.
- c. An “Offset Payment” means a lump-sum payment intended to offset a portion of the medical plan premium costs that would otherwise be borne by an Offset Eligible Employee. The Offset Payment will be calculated as follows:
 - i. Determine the monthly premium rate for a Band 1 full-time (i.e. 80% appointment or greater) Employee enrolled in UM PremierCare at each of the four coverage tiers.
 - ii. Determine the monthly premium rate for an Offset Eligible Employee enrolled in UM PremierCare at each of the four coverage tiers.
 - iii. Determine the difference between the monthly premium rates described in 4.c.i. and 4.c.ii. above at each of the four coverage tiers.
 - iv. For each coverage tier, the Offset Payment will equal 75% of the amount described in 4.c.iii. above times four (4).
 - d. The amount of an individual Offset Eligible Employee’s Offset Payment will be determined based on the tier of coverage the Offset Eligible Employee has selected on each of the Offset Determination Dates.
 - e. The Offset Determination Date means the specific points in time at which the Employer will identify Offset Eligible Employees and the tier of coverage in which each such Offset Eligible Employee is enrolled. The Offset Determination Dates under the Offset Payment Program are as follows:
 - i. March 1, 2012
 - ii. May 1, 2012 for Offset Eligible Employees who receive coverage May 1 – August

MOU 2: Implementation of Changes to Articles XVIII.B. and the Offset Payment Program

- 31, 2012 under the terms of the Summer Benefits/Seasonal Leave provisions of Article XVIII.B.5.
- iii. July 1, 2012 for Offset Eligible Employees who receive coverage May 1 – August 31, 2012, because they have a benefits-eligible appointment during that period.
 - iv. November 1, 2012.
5. The Employer agrees to make one additional lump sum payment as follows:
- a. On March 1, 2013, the Employer will identify those Employees who would have been considered Offset Eligible Employees under the Offset Payment Program.
 - b. The Employer will determine the tier of coverage in which each such Employee is enrolled on March 1, 2013.
 - c. Employees identified under this provision will receive a lump-sum payment calculated as follows:
 - i. Determine the monthly premium rate for a Band 1 full-time (i.e. 80% appointment or greater) Employee enrolled in UM PremierCare at each of the four coverage tiers.
 - ii. Determine the monthly premium rate for an Offset Eligible Employee enrolled in UM PremierCare at each of the four coverage tiers.
 - iii. Determine the difference between the monthly premium rates described in 5.c.i. and 5.c.ii. above at each of the four coverage tiers.
 - iv. For each coverage tier, the Offset Payment will equal 60% of the amount described in 5.c.iii. above times four (4).

MOU 2: Implementation of Changes to Articles XVIII.B. and the Offset Payment Program

6. The Offset Determination Dates set forth in 5.e. above will be adjusted for Offset Eligible Employees who receive benefits bridge coverage under the provisions of the Fall or Winter Semester Benefits Bridge provision of Article XVIII.B.6.
7. Adjustments may be made to the Offset Payment for Employees who are covered by Memorandum of Understanding #3, “Averaging” of Employee Appointments to Maintain “Full-Time” status for Purposes of Determining Medical Plan Premium Rates.

MOU 3: “Averaging” of Employee Appointments to Maintain “Full-Time” Status for Purposes of Determining Medical Plan Premium Rates

**MEMORANDUM OF UNDERSTANDING #3
“AVERAGING” OF EMPLOYEE APPOINTMENTS TO
MAINTAIN “FULL-TIME” STATUS FOR PURPOSES OF
DETERMINING MEDICAL PLAN PREMIUM RATES**

1. The provisions of this MoU shall take effect January 1, 2012.
2. The Employer and the Union wish to minimize the number of Employees who will be required to pay the part-time premium rates applicable to benefits-eligible Employees with appointments of at least 50% but less than 80%, as described in Article XVIII.B.
3. The Parties agree that no changes will be made to an Employee’s appointment as a result of this MoU. Appointment effort and salary (including in the M-Pathways system) will continue to reflect the actual work performed in each semester.
4. Once per academic year, the Employer will identify benefits-eligible Employees whose appointment effort during the fall and winter semesters averages to at least 80% in both the fall and winter semesters.
 - a. Employees with appointments of less than 50% in either fall or winter semester are excluded.
 - b. Employees with appointments of 80% or greater in both the fall and winter semesters are excluded.
 - c. By way of example, an Employee with a 100% appointment during the fall semester and a 66.67% appointment in the winter semester would have an average appointment for the fall and winter semesters of 83.35%.

MOU 3: “Averaging” of Employee Appointments to Maintain “Full-Time” Status for Purposes of Determining Medical Plan Premium Rates

5. Employees identified under #3 above will pay the medical premium rates applicable to full-time employees (i.e. those with appointments of 80% or greater) for the entire academic year (September 1 through August 31).

If an Employee identified under #3 above has a lower percentage of appointment in the fall semester and a higher percentage of appointment in the winter semester, a lump-sum payment will be made to the Employee during the winter semester to adjust the premium dollars paid by the Employee to reflect the full-time premium rates for the fall semester. Any such lump-sum adjustment will take into account any Offset Payment received by the Employee pursuant to MoU #2.

6. The Employer and the Union agree that the small number of Employees who have historically been subject to appointment fraction averaging under Article XVII.H. will be excluded from the provisions of the MoU for so long as such Employees continue to receive appointment fraction averaging.

MOU 4: Additional Base Salary Adjustment

MEMORANDUM OF UNDERSTANDING #4
ADDITIONAL BASE SALARY ADJUSTMENT

In addition to the Annual Increases set forth in Article XV.A.2., the full-time salary rates for Employees shall increase by \$500.00 effective September 1, 2012.

MEMORANDUM OF UNDERSTANDING #5
ESTABLISHING BEST PRACTICE GUIDELINES FOR
PERFORMANCE EVALUATION

By no later than January 1, 2011, the Provost on each campus shall appoint a committee to develop best practice guidance for the performance evaluation of Employees. Membership of each committee shall be determined by the Provost at that campus and will include at least two Employees appointed by the Union.

Each Provost will issue a charge to his or her respective campus committee. The charge will include, but need not be limited to, the following issues related to the performance evaluation of Employees:

1. development of best practice guidelines regarding the general criteria set forth in Article XIX.D.3., including measures of performance that address these criteria;
2. development of best practice guidance for the establishment of specific written criteria relevant to an academic unit's methods of teaching and subject area(s);
3. development of best practice guidance as to the use of student evaluations;
4. development of best practice guidance as to the process for conducting classroom observation;
5. development of best practice guidance as to how to recognize and respect the range of pedagogical approaches and practices that can constitute effective teaching;

MOU 5: Establishing Best Practice Guidelines for Performance Evaluation

6. development of best practice guidance as to how to incorporate student learning outcomes in the evaluation of Employees.

The committees will produce their guidelines for best practices in performance evaluation by January 1, 2012.

The guidelines shall be made available to all Employees and academic units. If an academic unit decides not to follow the best practice guidelines, the Union may request a special conference to discuss the issue.

MEMORANDUM #6
LECTURER I AND INTERMITTENT LECTURER
APPOINTMENTS

To: Lecturers' Employee Organization

From: Academic Human Resources

Date: June 3, 2010

Re: Lecturer I and Intermittent Lecturer Appointments

In recognition of the concerns expressed by the Lecturers' Employee Organization during the 2010 negotiations, and in the spirit of accurately appointing Employees in the appropriate title, the Employer agrees to review the appointments of those Employees who may have been improperly appointed in the title of Lecturer I and who may by the nature of their appointment pattern never reach eligibility for major review as a Lecturer I.

The review will be limited to Lecturer Is who have been identified by the Union as having a pattern of appointments that should be categorized as Intermittent, i.e., being actively appointed for one term, put on layoff status in the subsequent term, and then reappointed in the next academic year for only one term.

In the cases identified by the Union in which an Employee may have been improperly appointed to a Lecturer I appointment instead of an Intermittent title, the Employer and the Union will meet to discuss the appropriate title and time accrued toward a major review or intermittent review, as appropriate.

Memo 6: Lecturer I and Intermittent Lecturer Appointments

A Lecturer I who has taught at least one term per year for at least six (6) consecutive years, and who has not met the eligibility requirements for a major review, shall upon written request undergo an intermittent review as specified in Article XI.B.6. If the review is successful, the Employee will receive a raise as set forth in Article XV. Salary.

MEMORANDUM #7
EMPLOYEES EMPLOYED ON H-1B VISAS

TO: Lecturers' Employee Organization

FROM: Academic Human Resources

DATE: July 6, 2010

SUBJECT: Employees Employed on H-1B Visas

CC: Tracy Schauff, Assistant Director, Faculty and Staff Immigration Services, International Center

During the 2010 UM/LEO negotiations, the parties engaged in important discussions of issues relating to the employment of Employees on various types of visas. The parties identified several shared interests, including clear communication with Employees regarding their visa status as it relates to their employment, clear communication from the International Center to academic units who employ Employees on visas, and a desire to avoid language in the collective bargaining agreement that could have an unintentionally negative effect on Employees who hold certain types of visas.

As the discussions evolved, our shared focus centered on Employees on H-1B visas. In particular, the parties wish to facilitate timely and clear communication with these Employees with respect to the prospect of University sponsorship for employment-based permanent residency and its relationship to possible multi-year appointments with presumption of renewal.

To address these issues, the Employer agrees to take the following steps:

Memo 7: Employees Employed on H-1B Visas

1. Academic Human Resources will work with the International Center to develop a memorandum regarding Employees on H-1B visas. The memorandum will set out the general timelines and requirements for H-1B employment, and will identify the general timelines and steps necessary to put forth a case for employment-based permanent residency. It is specifically recognized that this memorandum will set forth general information only, as each case must be assessed individually based on several factors, including the Employee's prior work on an H-1B visa. The memorandum will be distributed to all academic units.

2. Academic Human Resources will recommend to academic units that they undertake the following steps when appointing Employees on H-1B visas:
 - a. If one of these Employees is reappointed following an interim review, the academic unit should confer with the Employee to discuss the Employee's future plans with the academic unit, including his or her desire for permanent residency.

 - b. If the Employee indicates a desire for continued appointment and/or permanent residency, the academic unit should consult with the International Center to assess the strength of the potential case for employment-based permanent residency for the Employee in the Employee's particular appointment (e.g. portfolio of appointment responsibilities). The academic unit will provide the Employee with information about the International Center's assessment. This assessment is in no way to be interpreted or construed as a promise to apply for permanent residency for the Employee, or as a commitment to future appointment. Rather, it is intended to provide information to the Employee regarding

the academic unit's and International Center's best thinking, at that time, as to the likelihood that a successful case for employment-based permanent residency could be put forward for that Employee. If, as part of the assessment, the academic unit or the International Center identifies steps the Employee could take that have the potential to strengthen the case for employment-based permanent residency, such information should be shared with the Employee.

- c. Following successful completion of the major review, the academic unit should again seek an assessment from the International Center as to the strength of the potential case for employment-based permanent residency for this Employee in this position. After receiving this assessment, the academic unit should inform the Employee whether it intends to apply for employment-based permanent residency for the Employee. If, as part of the assessment, the academic unit or the International Center identifies steps the Employee could take that have the potential to strengthen the case for permanent residency, such information should be shared with the Employee.
 - d. The preceding steps are intended as a guideline, and may need to be revised based on an individual Employee's particular circumstances, visa history and employment history, including whether the Employee had worked on an H-1B visa prior to his or her employment as an Employee.
3. The length of appointment for a Lecturer on an H-1B visa will be determined in the same manner as for other Employees, as set forth in Article XI. Further, as with all Employees, the offer of employment is contingent upon the Employee being eligible for

Memo 7: Employees Employed on H-1B Visas

employment in the United States at the time of his or her start date. In addition, an Employee's continued employment with the University is contingent on maintaining a valid immigration status. It is the Employee's responsibility to ensure that they maintain valid work authorization and immigration status. However, if the application requires U-M sponsorship it must be prepared and filed by the International Center. The International Center is available to offer assistance and advice, but all applications require academic unit approval prior to initiation.

APPENDIX A DEFINITIONS

12 Months:

Appointment period for Employees who perform services for 12 months and are paid over that 12 month period.

Academic Unit:

The program, department, school, college or campus where the Employee holds his/her appointment. The rules, policies, procedures and practices of a program or department cannot contradict the rules, policies, procedures, or practices of a school or college; nor can the rules, policies procedures or practices of a school or college contradict those of the University.

Academic Year:

The Academic Year under this Agreement is from September 1 through August 31 of the subsequent year.

COBRA:

COBRA refers to a federal law called the Consolidated Omnibus Budget Reconciliation Act of 1985. The Act gives employees and their families who lose their health benefits the right to continue their group health benefits at their own cost for limited periods of time under certain circumstances including voluntary or involuntary job loss, reduction in the hours worked, death, divorce, and certain other events.

Day:

Unless otherwise specified in this Agreement, “day” refers to a calendar day.

Employer:

The Regents of The University of Michigan and/or the persons delegated to act in the name of the Regents.

Employee:

A member of the bargaining unit. When not capitalized, “employee” refers to anyone employed by The University of Michigan.

Family and Medical Leave Act of 1993 (FMLA):

The Family and Medical Leave Act of 1993 (FMLA) is a federal law that requires certain employers, including The University of Michigan, to grant an employee up to twelve weeks of unpaid leave during any 12-month period for the birth or adoption of a child, for the care of an immediate family member with a serious health condition, or for medical leave when the employee is unable to work because of a serious health condition. During FMLA leave, the University will continue to pay its share of any health insurance premiums. Employees who take FMLA leave have the right to return to the same or equivalent position at the University.

In general, to be eligible for FMLA leave, an Employee must have been employed in any capacity by the Employer for at least twelve (12) months (cumulatively) and have worked at least 1250 hours during the twelve (12) month period immediately preceding the start of the absence from work. For Employees, these two requirements shall be deemed satisfied if any one of the following three (3) thresholds are met:

1. Any Lecturer II or IV who holds a minimum 50% total (concurrent) appointment at the time the FMLA-protected leave begins; or
2. Any Employee who has worked for three (3) semesters and who has a 100% appointment at the time the FMLA-protected leave begins; the three (3) semesters need not be consecutive; or
3. Any Lecturer I, Lecturer III, or Intermittent Lecturer who has held appointments of at least 50% for at least three (3) semesters and who has a minimum 50% total (concurrent) appointment at the time the FMLA-protected leave begins; the three (3) semesters need not be consecutive.

For purposes of determining whether an Employee is eligible to apply for FMLA-protected leave, the Employer uses a fixed twelve-month period that commences with the Employee's date of hire.

This definition is intended to define FMLA eligibility requirements for purposes of this Agreement only. Nothing in this definition shall be interpreted to waive eligibility requirements of the FMLA for purposes of a civil action under the statute.

Half-Term:

Appointment period for Employees appointed for either May 1 through June 30 or July 1 through August 31 time periods.

Other Qualified Adult (“OQA”):

For purposes of the Employer's benefit plans and leave policies covered by this Agreement, the definition of Other Qualified Adult shall be the same for Employees as it is for other University employees. This definition is set forth on the Employer's Benefits Office website (<http://www.benefits.umich.edu>).

PERA:

PERA stands for the Michigan Public Employment Relations Act, the state law that defines and governs the union rights of public employees, the rights and obligations of unions and employers, labor negotiations, unfair labor practices, and strikes.

Per Term:

Appointment on a single semester basis (e.g. September 1 to December 31; or January 1 to either April 30 [Dearborn] or May 31 [Ann Arbor/ Flint]).

Appendix A: Definitions

Per Period:

A less than 12 month appointment period for Employees appointed for a time period not otherwise described by “term,” “half-term,” “University Year Term,” “University Year,” “University Year Dearborn,” or “12 months.”

SPG:

The Employer’s Standard Practice Guide. Available online at <http://spg.umich.edu/>

University Year (UYR) and University Year Dearborn (UYrD):

An appointment period for Employees performing services September 1 through May 31 (Ann Arbor and Flint) or September 1 through April 30 (Dearborn) and receiving pay for the twelve (12) month period September 1 through August 31.

University Year Term (UYrT):

The appointment period for both the fall and winter terms in a given academic year, with pay occurring only during the eight (8) months from September-April.

Working Title:

In accordance with Article XI.B.8., Working Titles, and Article XIV., Provisions for Special Case Appointments, working titles may be used only in limited circumstances to note the elevated or honorific status of an appointment.

A working title is used by an Employee only as a courtesy title. It should be approved by the involved appointing academic unit and does not distinguish, enhance or otherwise alter the appointment title (per Article XI., Appointments, Major Review, and Renewal) in any way.